

ECW/CM/XXXVI/16/Rev.1

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

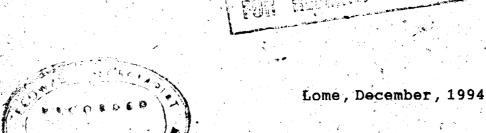


THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994



FINAL REPORT



projects in Member States, the budgets of the Secretariat and the Fund for 1995 and ways of restructuring and revitalising these Institutions.

- 4. The Togolese minister also appealed to the sense of responsibility of Council members to ensure that arrears of contributions due to the institutions of the Community are paid within the time-frame stipulated by the Authority of Heads of State and Government at its last session held in Abuja in August 1994.
- 5. The Chairman of Council, Dr. Kwesi Botchwey, Minister of Finance and Economic Planning of the Republic of Ghana welcomed all participants to the thirty-sixth session of Council. He stated that this session would be called upon to approve the 1995 work programmes and budgets of the institutions of the Community. It was imperative, he continued, given the financial constraints facing most Member States, to scale down expenditure and rationalise programmes which should be executed more effectively.
- 6. Dr. Botchwey stressed the need for ECOWAS Member States to strengthen the regional integration process embarked upon nearly two decades ago. The Chairman also reiterated that economic policies and programmes must be harmonised if the negative tendencies in West African economies were to be corrected. ECOWAS, he said, offered the best framework for concerted action to promote development in West Africa. Dr. Botchwey also alluded to the precarious financial situation of the Community institutions and requested members of Council to settle their arrears of contributions promptly.
- 7. The Chairman of Council hailed the reopening of the border between Togo and Ghana, one of the most important links in the West African highway network. He however expressed regret at the insignificant progress made towards the restoration of peace to Liberia despite the considerable efforts made by the Chairman of the Authority of Heads of State and Government, His Excellency

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President Jerry John RAWLINGS, President of the Republic of Ghana. Dr. Botchwey assured Council that further initiatives were being made to bring peace to that country.

8. He enjoined Member States to support the efforts being deployed by the Secretariat and the Fund management to mobilise external financial assistance to augment Member States' contributions to financing the activities of the Institutions.

II. <u>BLECTION OF BURBAU</u>

9. The bureau was elected as follows :

Chairman : Republic of Ghana

Rapporteurs : Republic of Mali

Federal Republic of Nigeria.

III. ADOPTION OF AGENDA

- 10. The following agenda was adopted:
 - 1. Opening Session
 - 2. Election of Bureau
 - 3. Adoption of Agenda
 - 4. Consideration of the Interim Report of the Executive Secretary
 - 5. Consideration of the Report of the Administration and Finance Commission

- 6. Report of the Board of Directors of the Fund
- 7. Consideration of the Report on the Relationship of the ECOWAS Fund with ECOBANK Transnational Inc. (ETI)
- 8. Consideration of the Report of the Ad Hoc Ministerial Committee on the Enhancement of the Financial Resources of the ECOWAS Fund
- 9. Consideration of the Reports of Technical Commissions:
 - i) Trade, Customs, Immigration, Money and Payments
 - ii) Transport, Communications and Energy
 - iii) Social and Cultural Affairs
- 10. Consideration of the Report on the Meeting of Officials of Member States and IGOs on the Rationalisation of West African IGOs
- 11. Consideration of the Minimum Agenda for Action 1995
- 12. Any other matters
- 13. Adoption of the Report.
- IV. OUTCOME OF DELIBERATIONS
- 11. The Executive Secretary, Mr. Edouard Benjamin, presented his interim report on the running of the Community for the period spanning July to November 1994. The report examined the level of

implementation of the 1994 work programmes, analysed the difficulties encountered and also outlined projects for 1995.

- 12. The Executive Secretary made particular mention of the immense contribution made by the Chairman of the Authority of Heads of State and Government, His Excellency Flt. Lt. Jerry John Rawlings, President of the Republic of Ghana towards increasing regional cooperation and integration in West Africa.
- 13. Reviewing the economic situation in the region, the Executive Secretary enumerated the problems which have a negative impact on economic growth and development in ECOWAS Member States. Prominent among these factors, he said, are the internal and external imbalances and high population growth rate in the region. The Executive Secretary stressed that, in order to overcome these difficulties and hope for brighter development prospects, there was need for Member States to improve upon national structural adjustment programmes, reflect the regional dimension in their development programmes, and undertake measures to reduce the population growth rate.
- 14. The Executive Secretary noted, in connection with the execution of the Community work programme, that many activities planned for the current year had had to be suspended or cancelled due to financial constraints. Up until the end of November, for example, only a third of contributions towards the financing of the Secretariat's approved budget had been paid. One result of this situation, he added, was that the external partners of West Africa were increasingly reluctant to grant assistance to an organisation whose members did not seem willing to implement their own regional programmes.
- Secretary stated that the main activities envisaged focused on the new minimum agenda to facilitate free movement of persons, development of the information sector so as to involve our peoples

in the life of our organisation, and harmonisation of the economic and financial policies of Member states.

- 16. The Executive Secretary concluded with a plea to Council members to lend their support to the Community Institutions. By paying their contributions to the budgets of the Institutions, Member States would be giving a positive indication of their determination to correct the situation which, if allowed to continue, would jeopardise the Community's aspirations.
- 17. Council congratulated the Executive Secretary on his brilliant report and made a number of observations and recommendations thereon.
- 18. Council called on the Executive Secretariat to support actions adopted at the regional African Conference on Women held in Dakar in preparation for the 1995 Beijing Conference. It was stressed, however, that such intervention from the Secretariat should not entail any financial outlay, considering the precarious financial situation of the institution.
- 19. The population issue was recognised by Council to be at the heart of issues germane to the development of ECOWAS Member States. The adoption of a collective strategy was therefore an imperative step towards relieving the pressure being put on the limited resources of West African countries by the rapid population growth. Council agreed that an effective regional population policy would remove some of the factors impeding the region's economic development. Council, therefore, charged the Secretariat to study the issue in extensive detail.
- 20. Council commended the actions undertaken by the Executive Secretariat to implement the decisions of the Heads of State and Government regarding harmonisation of the economic and financial policies of Member States. It was necessary, in this regard, to

convergence of such policies in the shortest possible time.

- Council took due note of the declaration made by the 21. Honourable Minister of Planning of the Federal Republic of Nigeria to the effect that the Nigerian authorities would provide one hundred housing units for staff accommodation, until Secretariat is able to build its own quarters. The Executive Secretariat was therefore directed to initiate appropriate action to transfer the Secretariat in Lagos to Abuja before the July 1995 statutory meetings. All departments in the Secretariat should move at the same time, in a properly coordinated manner. The Executive Secretariat was directed to contact the Chairman of Council to discuss appropriate solutions to any problems which might prevent the Secretariat from complying with this decision.
- 22. Council took note of the interim report of the Executive Secretary.

Item 5 : Consideration of the Report of the Administration and Finance Commission

23. The Chairman of the Commission presented the above report which dealt with a number of issues including ways of strengthening financial management as well as the adoption of a budget for the Executive Secretariat. Council, having deliberated thereon, adopted the report, subject to the observations and recommendations on the items below:

i) Report of the Financial Controller

24. Council directed the Executive Secretariat to maintain the current practice of deducting from staff salaries, any accountable imprests which were not promptly regularised.

- 25. The Secretariat was directed to demand reimbursement from Consolidated Brokers (Nig.) of the amount of 22,098 dollars paid to that company as insurance premium for the Abuja headquarters, as well as the interest accruing on the amount.
- 26. Council directed the Executive Secretariat to respect and to apply strictly, all provisions of the Financial Regulations and Manual of Accounting Procedures.

ii) Report of the External Auditor

27. Council approved the audited accounts of the Executive Secretariat for the year ended 31 December, 1993.

iii) Budget of the Executive Secretariat

- 28. Council adopted the budget of the Executive Secretariat for fiscal year 1995, balanced in income and expenditure at UA 6,546,900.
- 29. Council expressed concern at the precarious financial situation of the Executive Secretariat and urged Member States to respect the schedule for the payment of arrears of contributions agreed with the Executive Secretariat, in compliance with the resolution passed by the Authority of Heads of State and Government at its August 1994 meeting held in Abuja.
- 30. On the issue of quota posts, Council urged Member States to pay up their contributions so that vacant quota posts can be filled without delay.
- 31. Council directed that, in the event that credits provided for the Financial Controller's missions proved insufficient, on account of his having to undertake very essential missions, the Executive Secretariat could draw upon the contingency provision in the budget.

Item 6 : Report of the Board of Directors

32. The Council of Ministers took note of the report of the thirty-second session of the Board of Directors of the ECOWAS Fund and made the following observations:

i) 1995 Operating Budget of the Fund

- 33. The operating budget of the FUND adopted by the Board of Directors amounted to UA 3,391,000 in income and UA 4,114,500 in expenditure, leaving a deficit of UA 723,500.
- 34. After a lengthy discussion, Council took note of the Board of Directors' decision to finance the deficit from the capital as an exceptional measure. However, Council agreed with the Board of Directors that the previous practice of draining the capital of the fund for deficit financing should cease. The solution to this problem should be a substantial increase in the Fund's liquid resources. In this connection, Council decided to set up a Committee composed of the Chairman of Council, the Executive Secretary and the Managing Director to undertake missions in January and latest February, 1995 to the Member States in default of loan servicing in order to recover the arrears.
- 35. No provision having been included in the Fund's budget for the mission expenses of the Chairman and Managing Director, the Chairman of Council offered to have these expenses borne by the Republic of Ghana. Council expressed its appreciation to the Chairman for this offer.
- 36. Council in addition underscored the need for a rapid replenishment of the Fund's capital.
- 37. With regard to the approval of the Annual Accounts, Council decided that it was not necessary to include in the report the

balance sheet figures concerning ECOWAS FUND and the Special Fund for Telecommunications.

- ii) The ECOWAS Fund Headquarters Construction Project/Report on Defects and the Finishing Cost
- 38. Council noted that the matter of determining the responsibility of each party concerned was taking too long to resolve. The Fund Management was therefore mandated to pursue the matter in court.

(iii) <u>Equity participation of ECOWAS Fund in the Regional</u> <u>Guarantee Fund for Private Investments in West Africa</u>

- 39. Council found ECOWAS Fund's participation in the capital of the Guarantee Fund desirable, up to a level of 5 million French francs. The Nigerian delegation expressed reservations on this issue on the grounds that the participation of the Fund in the scheme at this point in time given its precarious financial situation, would further jeopardise the institution's viability.
- (iv) Impact of the devaluation of the CFA franc on the arrears
 owed by Member States in respect of contributions towards
 the Construction of the two Headquarters Buildings
- 40. In order to strengthen the financial position of ECOWAS Fund, Council agreed on the principle that Member States' arrears of contributions towards the construction of the two headquarters buildings which were formerly expressed in CFA francs should be denominated in Units of Account.

Item 7 : Consideration of the Report on the relationship of the ECOWAS Fund with ECOBANK Transnational Inc. (ETI)

- 41. In his presentation, the Managing Director reviewed the relations between the FUND and ETI and recalled the earlier directives of Council concerning:
 - the FUND's status vis-à-vis the founders' shares, as well as the number of seats allocated to the Institution on the Board of Directors of ETI;
 - the allocation of ordinary shares to the FUND instead of preference shares;
 - the cancellation of special privileges attached to founders' shares.
- 42. The Managing Director informed Council about the results of his recent contacts with the top executives of ETI. These results indicated that there was the need to pursue the actions geared towards the fulfilment of the FUND's conditions attached to its investment.
- 43. Following discussions, Council directed that the Management of the FUND should continue its efforts to get the ordinary shares allocated to the FUND tranformed into founders' shares in conformity with the agreement between ETI and ECOWAS Fund (viz. letter from the Managing Director of ETI to the FUND dated 21 December 1986).
- 44. Council noted that the extensive privileges accorded founders' shares did not encourage the participation of other shareholders in the capital of ETI.

Item 8 : Consideration of the Report on the Enhancement of the Fund's Financial Resources

- 45. The Chairman of the Ad Hoc Ministerial Committee on the Enhancement of the Financial Resources of the FUND presented the report of the fourth meeting of the above Committee held on 22 and 23 September 1994 in Lome.
- 46. In the report presented, the Committee recommended to Council:
 - i) that in order to improve the FUND's financial position, the FUND's contribution of UA 11,983,130 to the cost of construction of the Executive Secretariat's headquarters building in Abuja should be considered as a long-term concessionary loan granted to the Executive Secretariat;
 - ii) that, within the framework of the measures designed to pave the way for the enhancement of the financial resources of the FUND, the amount of the project budget should be fixed at UA 500,000 and considered as establishment costs to be financed from the FUND's capital.
- 47. With regard to the first issue, Council approved the principle that this amount should be considered as a long-term loan granted to the Executive Secretariat. Council directed the Administration and Finance Commission to work out during its next session in June-July 1995, the terms and conditions of this loan as well as the apportionment of this amount among Member States. The outcome of these deliberations should be communicated to the Authority of Heads of State and Government through Council for a decision to be taken.
- 48. With regard to the restructuring study to be undertaken, Council endorsed the exercise and instructed the Ad Hoc Ministerial Committee to explore all the possibilities of financing the project

from sources other than the Fund's capital. The exercise should involve a comprehensive study based on the terms of reference drawn up with the help of the African Development Bank (ADB). This report should be forwarded to Member States early enough to enable them examine it before the next statutory meetings.

49. In view of the foregoing, Council mandated the Fund to continue exploring with the African Development Bank, the possibility of financing the restructuring study from the ADF line of credit.

Item 9 : Consideration of the Reports of Technical Commissions

- i) Trade, Customs, Immigration, Money and Payments
- 50. Following presentation of the report of the Commission which dealt with the issues including proposals of new products for approval and the compensation budget for loss of revenue in 1995, Council made some observations and recommendations.
- 51. Council deplored the continued existence of non-tariff barriers in some Member States. All countries were requested to take appropriate legislative and regulatory measures to ensure effective implementation of acts and decisions on free movement of persons and goods.
- 52. The report was adopted by Council which also approved the draft compensation budget for loss of revenue in 1995. Contributions to be called up towards the 1995 compensation budget amount to sixteen million eight hundred and eighty seven thousand, five hundred units of account (UA 16,887,500) in respect of sixtyone new approved products.
- 53. Council further reiterated the need to provide the Executive

Secretariat with figures for actual exports of approved products to enable it draw up a realistic compensation budget.

54. Council stressed that there was a pressing need to introduce the Community levy to finance the budgets of the Community.

ii) Transport, Communications and Energy Commission

55. Council adopted the report of the above commission and the recommendations contained therein, pertaining to the improvement of telecommunications facilities, telecommunications tariffs and strategies for the implementation of the Community's telecommunications policy.

iii) Social and Cultural Affairs Commission

- 56. Council adopted the report of the Social and Cultural Affairs Commission, following its presentation. The report contained proposals on the promotion of cultural industries, ECOWAS information programme, and the request for an observer status by the West African Journalists Association (WAJA). Council also adopted the recommendations contained therein, subject to the following observations:
- 57. On the issue of promoting cultural industries, Council directed that the Executive Secretariat should limit its role to promoting them and encouraging the private sector to establish companies for the production and distribution of cultural goods. Council reminded the Executive Secretariat that it should not involve itself in any commercial activities.
- 58. The item relating to the setting up of a National Press Fund within the information priority programme of action was amended by Council to read: "Member States may establish a national Press fund on regional integration to improve and extend coverage of activities related to regional integration".

59. The reservation entered by the Islamic Republic of Mauritania regarding the grant of observer status to the West African Journalists Association was withdrawn. Council therefore proposed to the Authority to grant observer status within the institutions of the Community to the West African Journalists Association (WAJA).

Item 10: Consideration of the Report on the Meeting of Officials of Member States and IGOs on the Rationalisation of West African IGOs

- 60. The Chairman of the meeting presented this report which dealt mainly with the consideration of the study carried out by the Institute for Economic Development and Planning (IDEP) on the rationalisation of West African IGOs.
- 61. Council adopted the action plan and time-frame for the rationalisation of West African IGOs which is attached to the decision relating to this matter.
- 62. With regard to the role of the project unit to be set up within the Executive Secretariat, Council decided that the unit would be responsible for formulating an operational follow-up programme, and monitoring tasks assigned to the Secretariat in the Action Plan. The unit would also formulate a project document for possible external assistance.

Item 11 : Consideration of the Minimum Agenda for Action 1995

63. Following a debate on the memorandum presented by the Executive Secretariat, Council adopted the Minimum Agenda for Action which seeks to achieve in 1995, facilitation of free movement of citizens within the Community. The Executive Secretariat was however directed to prepare an additional programme which should incorporate observations made by the different delegations with regard to free movement of goods and establishment

of monitoring committees. This should be presented to Council at its next session.

64. The Secretary-General of the ECOWAS Brown Card Insurance Scheme informed Council about the problem created by the introduction of the CIMA Card in countries within the franc zone. He also mentioned the need to harmonise payment of claims in the different ECOWAS countries. Council directed the Executive Secretariat and the head of the ECOWAS Brown Card scheme to liaise with the relevant authorities in Member States to find appropriate solutions to these problems.

Item 12: Other Matters

- 65. Consultations were held between the Chairman of Council, the Executive Secretary and the representatives of Côte d'Ivoire, Mauritania and Nigeria to find a solution to the issue of West African representation on the Executive Council of the Global Environmental Facility. In order to finalise the matter, Council was informed that the consultations would continue in Accra at a date to be fixed by the Chairman of Council.
- 66. Council requested Member States to make known to the Executive Secretariat whether the Delegate of the European Union is accorded ambassadorial status in their countries. The Executive Secretariat would communicate this information to other Member States. Council recommended that Member States should adopt a common approach on this issue.
- 67. Council was informed that the Republic of Sierra Leone had written to inform the Executive Secretariat about a ship conveying contaminated food which that Member State had turned back, and to urge Member States to exercise vigilance to ensure that these products were not consumed in West African countries. Council requested the Executive Secretariat to send copies of the said letter to all Member States.

Item 13: Adoption of Report

- 68. This report was adopted.
 - (V) CLOSING SESSION:
- 69. In a closing Statement made on behalf of the Chairman of Council, the Deputy Minister of Finance and Economic Planning of the Republic of Ghana, Mr. Victor SERLOMEY expressed satisfaction with the content of the 1995 Community Work Programme adopted by Council. He thanked all members of Council for their keen participation in the deliberations. Mr. Selormey remarked however, that the low level of financial contributions to the Community Institutions in recent years had constrained the operations of the Community's institutions.
- 70. The Minister, therefore, appealed to all Member States to endeavour to meet their various financial obligations to the Community, so that the institutions would be able to function smoothly. He also urged the Member States to ensure the effective implementation of Community Acts and Decisions, and singled out for emphasis the 1995 Minimum Agenda for Action which Council adopted to accelerate the programme for the free movement of persons and goods.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR. KWESI BOTCHWEY

CHAIRMAN

FOR THE COUNCIL

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC. 1/12/94 APPROVING THE BUDGET OF THE EXECUTIVE SECRETARIAT FOR THE 1995 FINANCIAL YEAR.

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINDFUL of the provisions of Article 53 of the Treaty relating to the budget of the Community;

MINDFUL of the Financial Regulations and Manual of Accounting Procedure of the Institutions of the Community;

HAVING EXAMINED the draft budget recommended by the Fifteenth meeting of the Administration and Finance Commission held in Lome from 2 to 14 December, 1994;

./.

DECIDES

ARTICLE 1

The budget of the Executive Secretariat for the 1995 Financial Year, balanced out in income and expenditure at Six million five hundred and forty six thousand, nine hundred Units of Account (UA 6 546 900) is hereby approved.

ARTICLE 2

An amount of Six million four hundred and sixty thousand, four hundred Units of Accounts (UA 6 460 400) shall be derived from the annual contributions of Member States while the balance of Eighty six thousand, five hundred Units of Account (UA 86 500) shall be obtained from internally generated resources.

ARTICLE 3

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17 DAY OF DECEMBER, 1994.

DR. KWESI BOTCHWEY

CHAIRMAN-

FOR COUNCIL

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC. 2/12/94 APPROVING THE WORK PROGRAMME
OF THE EXECUTIVE SECRETARIAT FOR THE 1995 FINANCIAL YEAR.

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

ON THE RECOMMENDATION of the Fifteenth meeting of the Administration and Finance Commission, held in Lome, from 2 to 14 December 1994;

DECIDES

ARTICLE 1

The Work Programme of the Executive Secretariat for the 1995 Financial Year, attached hereto, is hereby approved.

ARTICLE 2

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994.

DR KWESI BOTCHWEY

CHAIRMAN-

FOR COUNCIL

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

(ECOWAS)

EXECUTIVE SECRETARIAT

1995 WORK PROGRAMME

DECEMBER

1994

	UA
A - LEGAL AFFAIRS DEPARTMENT	
1. Meeting of Legal Experts on the reconstitu-	
tion of archives and the harmonisation of	
commercial laws.	5 000
2. Attendance at seminars organised by the franc	
zone on harmonisation of commercial laws.	2 854
3. Technical Cooperation Mission.	5 000
TOTAL LEGAL AFFAIRS DEPARTMENT	12 854
B - AGRICULTURE, INDUSTRY AND NATURAL RESOURCES DEPARTMENT I. Agriculture Division	
1. Seed development	76 900
i) Assistance to national seed pro-	
duction centres.	
ii) Monitoring utilisation of subsi-	
dies granted to Member States and	
market research.	
2. West African pesticide management	
network.	600
3. Food security.	1

			UA
	4.	Appraisal of agricultural programmes.	2 200
	5.	White flu control.	for the record
	6.	Upgrading of Community selected cattle	
		breeding centres.	2 000
	7.	Animal disease control.	1 800
	8.	Economic data banks on livestock	for the
		breeding in the sub-region.	record
		TOTAL I	83 500
II.	Ind	ustry Division	
	1.	Establishment of an industrial informa-	for the
		tion system.	record
	2.	Organisation and promotion of sub-	for the
		contract cooperations.	record
	3.	Promotion of sub-regional cooperation	for the
		in the area of standardisation and	record
		quality control.	
	4.	Development of inter-state pilot	
		industrial zones.	2 900

		UA
	5. Promotion of EEC/West Africa industrial	
	co-operation (Industrial Forum).	4 200
	6. Reactivation of FEWAMA.	2 700
	TOTAL II	9 800
III.	Natural Resources Division	
	1. Floating weeds control.	32 940
	2. Rural water supply.	6 300
	3. Co-ordination of desertification	
	control programmes.	900
	4. Preparation of a fisheries resources	for the
	management programme.	record
	TOTAL III	40 140
IV.	Technical Cooperation.	5 000
	TOTAL AGRICULTURE, INDUSTRY AND NATURAL RESOURCES DEPARTMENT	138 440

		UA
- soc	IAL AFFAIRS AND CULTURAL DEPARTMENT	
I.	Social Affairs Division	
	1. Merger of the OCCGE and WAHC	
	a. Meeting of the implementation	
	Committee.	3 600
	b. Meeting of Health Ministers.	12 600
	2. Meeting of Ministers of Social Affairs.	900
	3. General Assembly (WAWA).	1 400
	4. ECOWAS/UNICEF Cooperation.	1 000
	5. Subvention (WAWA).	3 600
	TOTAL	23 100
II.	Cultural Affairs Division	
	1. Meeting of Ministers of Culture.	2 200
	2. Cultural Exchanges.	6 600
	3. CASTAFRICA II.	9 600
	4. FESPACO.	5 100

		UA
!	5. Participation in sporting activities (CMJS).	3 400
	(CMUS).	3 400
(6. General Assembly of WAYU.	3 400
	TOTAL	30 300
III.	Technical Cooperation Missions.	5 000
	TOTAL SOCIAL AND CULTURAL AFFAIRS DEPARTMENT	58 400
D - TRANS	PORT, COMMUNICATIONS AND ENERGY DEPARTMENT	
I.	Transport Division	
	1. Improvement of infrastructures on the	
	trans-West African Road network.	5 900
	2. Facilitation of Road Transports in the	
	sub-region.	9 800
	- Grant to Brown Card Scheme	
	- Participation in UTRAO	
	3. Improvement of Air Links in the Sub-	
	region.	3 100

			UA
	4.	Formulation of a common policy on maritime and river transport.	900
	5.	Coordination of the Second Transport and Communications Decade for Africa	
		Programme.	3 500
		TOTAL I	23 200
II.	Com	munications Division	
	1.	Coordination of inter-State Tele-	
		communications links.	8 400
		- Meeting of Telecommunications Ministers.	
		minibedis.	
	2.	Programme to improve aeronautical	
		Telecommunications infrastructure.	2 200
	3.	Establishment of a regional maintenance	for the
		centre in Lome.	record
		TOTAL II	10 600
III.	<u>Ene</u>	rgy Division	
	1.	Community cooperation programme for the	
		supply and distribution of petrol,	
		petroleum products and gaz.	3 300

	UA
 Development of hydroelectric power and interconnection of electricity networks in the sub-region. 	2 200
3. Study on the needs of Member States in the area of new and renewable energy equipment and establishment of a	
regional production unit for the equipment.	6 000
4. Renewable energy information system.	2 000
TOTAL III	13 500
IV. Technical Cooperation.	5 000
TOTAL TRANSPORT, COMMUNICATION AND ENERGY DEPARTMENT	52 300
E - TRADE, CUSTOMS, IMMIGRATION, MONEY AND PAYMENTS AND TOURISM DEPARTMENT	
I. Trade Division	
1. ECOWAS Trade Fair.	32 100
2. Establishment of a Commodity Information Exchange System.	2 200

			UA
	3.	Development of Standardisation.	2 200
		TOTAL	36 500
II.	<u>Cus</u>	toms Division	
	1.	Implementation of the ECOWAS trade	
		liberalisation scheme.	18 000
	2.	Harmonisation of Member States Customs	
		regulations and formalities.	8 900
	3.	Implementation of Conventions relating	
		to inter-State road transit of goods	
		(ISRT).	3 700
	4.	Community levy to finance the activi-	
		ties of the Community and of	
		Institutions.	2 200
		TOTAL II	32 800
III.	<u>I mm</u>	igration Division	-
IV.	Mon	ey and Payments Division	
	1.	Implementation of the Monetary Coopera-	
		tion Programme.	7 400
		TOTAL IV	7 400

		U	JA .
V.	Tourism Division		
	1. Establishment of an ECOWAS Tourism and		
	Leisure Fair.	2	200
	T O T A L V	2	200
VI.	Technical cooperation.	5	000
VII.	Minimum Agenda for Action.	15	000
VIII.	ECOWAS Trade Fair.	100	000
	TOTAL TRADE, CUSTOMS, IMMIGRATION, MONEY AND PAYMENTS AND TOURISM	198	900
F - ECONO	MIC RESEARCH DEPARTMENT		
I.	Economic Research Division		
	1. Harmonisation of Economic and Financial		
	Policies of Member States.	5	000
	2. Regional Development Programme.	8	100
	3. Improvement of the level of implemen-		
	tation of Community Acts and Decisions.		500
	4. Permanent Committee on Research.	10	200
	5. ECOWAS Participation in the transition		
	programme of the African Economic		
	Community.	4	100

	UA
6. Rationalisation of West African IGOs.	27 300
7. Technical Cooperation meetings.	5 000
TOTAL	60 200
II. Projects Division	
1. Establishment of a Financial Resource	
Mobilisation Policy.	8 000
TOTAL	8 000
III. Statistics Division	
1. Updating of ECOWAS Secretariat's Data	-
on Member States.	10 700
2. Harmonisation of Statistics in ECOWAS	
Member States.	7 900
TOTAL	18 600
TOTAL ECONOMIC RESEARCH DEPARTMENT	86 800

	UA
G - INFORMATION DEPARTMENT	
1. Implementation of Decision C/Dec.1/5/90	
relating to the formulation of information	
policy.	3 000
2. Implementation of Programme of Action aimed	
at promoting increased awareness of ECOWAS	
and its activities.	80 000
3. Composition of ECOWAS Anthem.	6 000
4. Technical Cooperation missions.	3 000
TOTAL INFORMATION DEPARTMENT	92 000
G R A N D T O T A L	639 694

COMMUNITY COMPUTER CENTRE

SUMMARY OF 1995 WORK PROGRAMME

TECH	NICAL DEVELOPMENT DIVISION	13	000	UA
1.	Development and Implementation of ECOTRADE and ECOSTARS.			
		8	000	UA
2.	Development and Implementation of Data Processin Software for ECOWAS Institutions	_	000	UA
TRAI	NING AND SPECIAL SERVICES DIVISION	23	500	UA
3.	Organization and Participation in ASYCUDA and EUROTRACE Training Programmes.			
	External Funding 70 000 ECU ECOWAS Counterpart financing 13 500 UA	13	500	UA
4.	Establishment of ECOWAS Trade Information Network (ECO-TINET).			
	External Funding US\$ 300 000 ECOWAS Counterpart financing 10 000 UA	10	000	UA
OPER	ATIONS DIVISION	16	500	UA
5.	Computer Maintenance Services for ECOWAS Institutions	5	000	UA
6.	Data Sevices for EUROTRACE, ASYCUDA and ECOMIS	1 1	500	UA [*]

TECHNICAL ASSISTANCE DIVISION	22 000 UA
7. Technical Assistance to Member States TECHNICAL COOPERATION MEETINGS OF THE CENTRE	22 000 C/
	5 000 UA
GRAND TOTAL	80 000 UA

NOT TO BE TAKEN AWAY

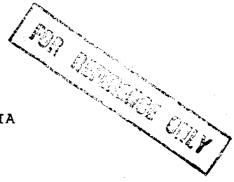
INTRODUCTION

- 1. The ECOWAS Council of Ministers met in its thirty-sixth session from 15 to 17 December 1994 in the Conference Hall of the ECOWAS Fund headquarters in Lome.
- 2. The meeting was attended by the following Member States:
 - Republic of BENIN
 - BURKINA FASO
 - Republic of CABO VERDE
 - Republic of COTE D'IVOIRE
 - Republic of GAMBIA
 - Republic of GHANA
 - Republic of GUINEA
 - Republic of LIBERIA
 - Republic of MALI
 - Islamic Republic of MAURITANIA
 - Republic of NIGER
 - Federal Republic of NIGERIA
 - Republic of SENEGAL
 - Republic of SIERRA LEONE
 - TOGOLESE Republic.

The list of participants is attached as an annex to this report.

I. OPENING SESSION

3. Speaking on behalf of the President of the Republic, the Prime Minister and the Togolese Government, the Minister of the Economy and Finance, Mr. Elom K. Dadzie welcomed members of Council to Lome. He noted the serious difficulties confronting the region and underscored the need for Member States to meet the challenges of the third millennium by harnessing their efforts to establish an integrated economic zone. Mr. Dadzie called on Council members to examine closely and objectively, the documents presented at this meeting by the Community institutions on issues ranging from the disquieting financial situation of the Institutions development



COMMUNAUTE ECONOMIQUE DES ETATS DE L'AFRIQUE DE L'OUEST

ECONOMIC COMMUNITYOF WEST AFRICAN STATES

COMMUNITY COMPUTER CENTRE

1995 WORK PROGRAMME

LOME, DECEMBER 1994

Programme 1: Development of Intra-Community Trade System (ECOTRADE) and the Community Multi-Sectoral Statistical System (ECOSTARS)

Global Objective: Production of viable regional statistics.

1995 Objectives: Finalization of analysis and development of ECOTRADE and ECOSTARS;

<u>Justification</u>: Decision C/DEC.4/6/86 establishing the procedure for centralisation of customs and statistics data.

Operational activities:

- i) Integration of data from EUROTRACE Regional in ECOSTARS;
- ii) Integration of data obtained from Community statistical surveys in ECOSTARS;
- iii) Finalization and Documentation of EUROTRACE modules and interfaces for Member States not using the ASYCUDA System (Côte d'Ivoire, Nigeria, Senegal)

Resource needs

- i) Human resources: CCC staff and consultant analyst and programmer
- ii) Financial resources:
 - Internal: budgetary allocation of 8 000 UA
 - External sources: Funding of 40 000 ECU from the EDF-ECOWAS/CCC Project

Detailed Budget:

Participation in ASYCUDA Technical Meetings

i) International ASYCUDA/TRADE POINT Meeting USA

Perdiem : $6 \times $270 = 1.620

Tickets: = \$3.000

TOTAL = \$4.620

ii) AFRICA EDIFACT Meeting Addis Ababa

Perdiem : $6 \times $182 = 1.092

Ticket: = \$1.500

TOTAL = \$2.592

iii) Statistical Assistant (6 months)
6 x \$ 600 = \$3,600 8 000 UA

Technical Development Division

Implementation and follow-up

Programme 2: Development of Data Processing Software systems for Ecowas Institutions

Global Objective: Implementation of a cost-effective Community Management Information System (ECO-MIS) to enhance the capability of ECOWAS Institutions.

1995 Objectives:

- i) Finalization of the following modules:
 - ECO-BOOKS an integrated accounting package including general accounts, payroll, cash management, stock, rate accounting and budgeting
 - ADMIN an administrative package including payroll, provident fund, ticketing, travels and document management
 - ECOSTOP a financial operations package including project database, consultant database, investment portfolio, tracking of Member States contributions and loans management.
- ii) Implementation of technical Community databanks for the telecommunications, industry, energy and transport sectors.

<u>Justification</u>: Decision C/DEC.2/6/86 establishing the Community Computer Centre.

Operational activities:

- i) Finalization and Documentation of ECO-BOOKS, ADMIN and ECOSTOP modules
- ii) Finalization of design and data entry for industrial, transport and energy data banks
- iii) Training of targeted staff in the use of the revelant software.

Resource needs

- i) Human resources : CCC staff + two programming consultants
 - ii) Financial resources
 - internal: budgetary allocation of UA 15 000
 - external : ECU 30 000

Detailed Budget :

1 Programming consultant (10 months)
500 UA x 10 5 000 UA

Implementation and follow-up

Technical Development Division

Programme 3: Training Programmes

Global Objective: Enhance the competence of ECOWAS staff and officers of customs and statistics services of Member States in the utilization and maintenance of EUROTRACE, ASYCUDA, ECOMIS and other software systems.

1995 Objectives:

i) Organization of 7 training sessions in ASYCUDA, 2 training sessions in EUROTRACE, 1 maintenance course and 1 project management course.

- ii) Preparation, acquisition and review of User and Technical Documents
- iii) Publication of 2 issues of a Project Newsletter (EUROTRACE and ASYCUDA).

<u>Justification</u>: Article 4 of Decision C/DEC.2/6/86 establishing the Community Computer Centre.

Operational activities:

- i) Analysis of training needs in Member States and ECOWAS Institutions
- ii) Search for funding of training programmes
- iii Organization and evaluation of training programmmes
- iv) Preparation and Review of Documentation for ASYCUDA, EUROTRACE and ECOMIS software systems.

Resource needs

i) Human resources : CCC staff, 1 consultant technical author, experts from the Member States, UNCTAD and CESD-Communautaire

ii) Financial resources:

- Internal: budgetary allocation of 13 500 UA
- External sources: Funding of 30,000 ECU from the EDF-ECOWAS/CCC Project

<u>Detailed Budget</u>:

i) Organization and Participation in ASYCUDA and EUROTRACE Training Programmes.

Provision is made for local logistic support for ASYCUDA programmes in 1995 as follows:

Main Training : (6 wks) 2 Sessions

Refresher : (2 wks) 2 Sessions

Computer Maintenance : (3 wks) 1 Session

Users Course : (2 wks) 2 Sessions

Project Management : (1 wk) 1 Session

7 x 2.000 UA

4 500 UA

ii) Preparation and Review of Projet (ASYCUDA and EUROTRACE) and ECOWAS Software Documentations External Funding (equipment, printing) 30 000 ECU

ECOWAS financing (recruitment of training manager)

12 X \$1000 = \$12 000 Implementation and follow-up 9 000 UA

Training and Special Services Division

<u>Programme 4</u>: Implementation of Ecowas Trade Information Network (ECOTINET).

Global Objective: Establishment of a Community Trade Information Network as a gateway to other Regional and International Networks.

1995 Objective: Implementation of ECOTINET.

<u>Justification</u>: Decision C/DEC.2/6/86 establishing the Community Computer Centre.

Operational activities:

- i) Assessment of capabilities of trade information networks available in ECOWAS Member States:
 - WEST AFRICA-TINET, Accra
 - CRIC, Abidjan
 - National Centres for external trade
- ii) Harmonization of data structures of existing networks and analysis of data needs
- iii Production of Pilot ECOWAS Trade Information Directory

Resource needs

- i) Human resources : CCC staff, 1 consultant Trade Information Officer
- ii) Financial resources:
 - Internal: budgetary allocation of 10 000 UA
 - External sources: Funding of 50,000 ECU from the EDF-ECOWAS/CCC Project

Detailed Budget:

Consultant

Trade Information Office (12 months)
10 x 1 000 UA
10.000 UA

Implementation and follow-up

Technical Development Division

<u>Programme 5</u>: Computer Maintenance Services for ECOWAS Institutions.

<u>Global Objective</u>: The Centre is to assume full responsibility for installation, utilization and maintenance of computing equipment in ECOWAS Institutions.

1995 Objectives :

- i) Repair and service all computer and allied equipment in ECOWAS Institutions.
- ii) Advise ECOWAS Institutions on computer acquisition and installation

<u>Justification</u>: Decision C/DEC.2/6/86 establishing the Community Computer Centre.

Operational activities:

- i) To monitor equipment maintenance and requirements for the Secretariat and the Fund
- ii) Routine preventive maintenance and repair of computing equipment of the Secretariat and the Fund.

Resource needs

- i) Human resources : CCC staff, 2 consultant engineers and 1 consultant technician
- ii) Financial resources:
 - Internal: budgetary allocation of 13 500 UA
 - External sources: Funding of 40 000 ECU from the EDF-ECOWAS/CCC Project

Detailed Budget:

i) Computer Maintenance Services for ECOWAS Institutions.

Provision is made for the recruitment of a consultant in house maintenance engineer at the Secretariat to carry out equipment maintenance and assess requirements

Consultant Engineer (10 months)
10 x 5 00 UA = 5 000 UA

Implementation and follow-up

Operations Division

Programme 6: Data Services for Eurotrace and ECOMIS

<u>Global Objective</u>: Provide a centralized data processing facility for ECOWAS Institutions.

1995 Objective: Satisfy the needs of the Secretariat and the Fund in data processing for 1995

Justification:

- i) Decision C/DEC.2/6/86 establishing the Community Computer Centre.
- ii) Decision C/DEC.4/6/86 establishing procedure for centralization of customs and statistical data.

Operational activities:

- i) Centralization of customs and statistical data from Member States for computation of regional trade statistics and derivation of actual statistics for losses under the trade liberalization scheme
- ii) Installation of operational software in ECOWAS User Departments
- iii) Implementation and management of parallel and live runs for ADP systems
- iv) Management of Data Processing Units (DPU) for the Secretariat and the Fund

Resource needs

- Human resources: CCC staff, 1 consultant, Operations Manager, 2 Data Processing Managers and 2 data entry operators.
- ii) Financial resources:
 - Internal: budgetary allocation of 9 000 UA
 - External sources: Funding of 50 00 ECU from the EDF-ECOWAS/CCC Project

Detailed Budget :

Consultant
Operations Manager (12 months)
12 x \$ 1 000

9 000 UA

Implementation and follow-up

Operations Division

Programme 7 Technical Assistance to Member States

<u>Global Objective</u>: Ensure the utilisation and maintenance of Asycuda and Eurotrace by all Member States

1995 Objective: Increase the number of countries using Eurotrace and/or Asycuda and provide technical back-stopping to national customs and statistical services.

Justification:

- i) Articles 4 and 10 of Decision C/DEC.2/6/86 establishing the Community Computer Centre
- ii) Master Plan for Transfer of Competence of ECOWAS ASYCUDA Project from UNCTAD Geneva to the CCC Lome.

Operational activities:

- i) Installation of ASYCUDA in Liberia, Nigeria and Senegal
- ii) Installation of EUROTRACE in Côte D'Ivoire and Liberia
- iii) Technical assistance (organisational, installation, evaluation and technical support) visits to Member States

Resource needs

- i) Human resources: CCC staff and 1 consultant lusophone technical assistant, technical experts from UNCTAD, CESD, France and UK Customs.
- ii) Financial resources:
 - Internal: budgetary allocation of 35,000 UA
 - External sources: Funding of 200,000 ECU from the EDF-ECOWAS/CCC Project, FAC/FRANCE, and UNDP.

Detailed budget:

i) Assistance visits to Member States. Provision is made for participation in training programmes assistance (organisation, installation, evaluation, and technical assistance) visits to Member States. The activities are to be carried out in collaboration with donor agencies as well as with UNCTAD and CESD - Communautaire. Provision is made for 1 visit each to 10 Member States to be carried out by staff of the CCC and ASYCUDA experts in Member States.

Perdiem: $10 \times 6 \times \$152 = \9120 $2 \times 6 \times \$101 = \1212 Tickets: $8 \times \$500 = \frac{\$4000}{\$15330}$

ii) Consulant Lusophone trainer/technical assistant (10 months 10 x 1 000 UA



Implementation and follow-up Technical Assistance Division

Programme 8: Technical Cooperation Meetings

<u>Global objective</u>: Improvement of ECOWAS performance through interaction with relevant international economic and financial institutions and agencies

1995 objectives:

- i) To share technical information and strategies for improving the work of the Secretariat
- ii) To follow developments in relevant African and other international organisations

<u>Justification</u>: Need to interact with regional and international institutions

Operational activities

- i) Participation in meetings of ECA/PADIS, ARCT, CAP-SESA,
 NCC
- ii) Contacts with Eurostat, CCD, UNCTAD and EDIFACT.

Resource needs:

- i) Human resources: staff of CCC
- ii) Financial resources : budgetary allocation of UA 5 000

Implementation and follow-up

Director of CCC

5 000 UA

ECONOMIC COMMUNITY OF WEST AFRICAN STATES.

ECOWAS

COMMUNAUTE ECONOMIQUE DES ETATS DE L'AFRIQUE DE L'OUEST

C.E.D.E.A.O.

ANNEX TO 1995 BUDGET

ANNEXE BUDGET 1995

COMMUNITY COMPUTER CENTRE

CENTRE INFORMATIQUE DE LA CEDEAO



	199	94 BUDGET /	BUDGET 1994		1995 BUDGET APPROVED	VARIATIONS 1994 / 1995	
DESCRIPTION	'APPROVED 'APPROUVE	IMPLEMEN. EXECUT.	PROJECT 31/1	2/94	BUDGET 1995 APPROUVE	AMT/MONT	%
	: UA/UC	30/09/94 UA/UC	AMOUNT/MONT UA/UC	%	UA/UC	UA/UC	
CHAPTER VI / CHAPITRE VI	,				·		
SUBVENTIONS	:						
6.1 Subvention from Budget of Executive Secretariat / Subventions du Secrétariat Exécutif	640 073	247 789	640 073	100	501 754	- 138 319	- 22
TOTAL CHAPTER / CHAPITRE VI	. 640 073	247 789	640 073	100	501 754	- 138 319	- 22
GRAND TOTAL / TOTAL GENERAL	640 073	247 789	640 073	100	501 754	- 138 319	- 22

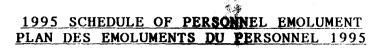
	1994 BUDGET / BUDGET 1994				1995 BUDGET APPROVED	VARIATI 1994 /	· n
DESCRIPTION	APPROVED APPROUVE	IMPLEMEN. EXECUT.	PPDJECT 31/	12/94	BUDGET 1995 APPROUVE	AMT/MONT	%
	UA/UC	30/09/94 UA/UC	AMOUNT/MONT UA/UC	%	UA/UC	UA/UC	
SECTION B / PARTIE B	•						
EXPENDITURE ESTIMATES PREVISIONS DE DEPENSES	•						
CHAPTER I / CHIPITRE I							
STATUTORY MEETINGS REUNIONS STATUTAIRES	7 055	2 949	7 055	100	5 000	- 2055	- 29
TOTAL CHAPTER I	. 7 055	2 949	7 055	100	5 000	- 2055	- 29
CHAPTER II / CHAPITRE II							
		<u>'</u>	<i>i</i>				
2.1 Salaires & Emoluments Salaires & Emoluments	268 500	154 665	268 500	100	245 000	- 23 500	- 9
2.2 Other Staff Expenses Autres Charges du					!		
Personne l	101 260	52 846	101 260	100	62 754	- 38 506	- 38

		199	94 BUDGET /	1		1995 BUDGET APPROVED	VARIATIONS 1994 / 1995	
	DESCRIPTION	APPROVED APPROUVE	IMPLEMEN. EXECUT.			BUDGET 1995 APPROUVE	T/MONT	%
		UA/UC	30/09/94 UA/UC	AMOUNT/MONT UA/UC	%	UA/UC	UA/UC	
2.5	Medical Cost & Assurance Frais Médicaux & Assurance	15 500	3 657	15 500	100	8 000	- 7 500	- 48
	TOTAL CHAPTER II	385 260	211 168	385 260	100	315 754	- 69 506	- 18

eta , ŝ			1994 BUDGET / BUDGET 1994			1995 BUDGET APPROVED	VARIATIONS 1994 / 1995	
	DESCRIPTION	APPROVED APPROUVE	IMPLEMEN. EXECUT.	PROJECT 31/	12/94	BUDGET 1995 APPROUVE	AMT/MONT	%
		UA/UC	30/09/94 UA/UC	AMOUNT/MONT UA/UC	%	UA/UC	UA/UC	
CHAP	PTER III/CHAPITRE III						-	
	BRAL EXPENSES / DEPENSES IUNES							
3.1	Official Missions / Missions Officielles	14 521	8 111	14 521	100	S 000	- 6 521	- 45
3.2	Studies & Project Evaluation Etudes & Evaluations Projets	87 500	24 328	80 000	74	80 000	- 7 500	- 9
3.3	Rent, Maintenance of Residences and Office / Loyer, Amenagement des Locaux	34 000	17 192	25 000	74	25 000	- 9 000	- 26.
3.4	Printing & Stationery Impression & Fournitures Bureau	6 871	930	5 000	73	2 000	- 4 871	- 71

		199	1994 BUDGET / BUDGET 1994				VARIATIONS 1994 / 1995	
	DESCRIPTION	APPROVED APPROUVE	IMPLEMEN. EXECUT.	PROJECT 31/	12/94	BUDGET 1995 APPROUVE	AMT/MONT	%
		UA/UC	30/09/94 UA/UC	AMOUNT/MONT UA/UC	%	UA/UC	UA/UC	
3.5	Communications	10 000	9 151	10 000	100	12 000	+ 2 000	+ 20
3.6	Library / Bibliotheque	5 033	1 565	5 000	99	3 000	- 2 033	- 40
3.7	Other Expenses / Depenses Diverses	47 815	6 129	38 000	79	21 000	- 26 815	- 56
3.8	Car Repair, Fuel & Insurance Entretien Vehicules Carburant & Assurance	9 006	1 854	9 000	100	6 000	- 3 006	- 33
3.9	Newletter & Advertisement Impression Periodique & Supports Publicitaires	_	_	. श्रेक	-	2 000	+ 2 000	_
тот	AL CHAPTER III/CHAPITRE III	214 754	69 260	148 521	69	159 000	- 55 754	- 26

		19	94 BUDGET /	BUDGET 1994	1	1995 BUDGET APPROVED	VARIATI 1994 /	
	DESCRIPTION	APPROVED APPROUVE	IMPLEMEN. EXECUT.	PROJECT 31/	12/94	BUDGET 1995 APPROUVE	AMT/MONT	%
		UA/UC	30/09/94 UA/UC	AMOUNT/MONT UA/UC	%	UA/UC	UA/UC	
CHAP	TER IV / CHAPITRE IV							
FIXE	ED ASSETS / IMMOBILISATIONS		/					
4.1	Office Equipment and Furnishing / Equipement de Bureau	13 000	5 962	13 000	100	20 000	+ 7 000	+ 54
4.2	Library Furniture & Equipment Ameublement & Equipement Bibliothèque	504	_	504	100	2 000	+ 1 496	+ 297
4.3	Purchase of Vehicles Achat de Véhicules	19 500		19 500	100	- \	-	_
TO	TAL CHAPTER IV/CHAPITRE IV	33 004	5 962	33 004	100	22 000	- 11 004	- 33
G	FRAND TOTAL/TOTAL GENERAL	640 073	289 339	5 73 740	90	501 754	- 138 319	- 22



N.	DESCRIPTION		1994 B	BUDGET		1995 B	UDGET
		GRADE	N.	APPROVED UA APPROUVE UC	GRADE	N*	APPROVED APPROUVE
1.	A - DIRECTORATE / DIRECTION DIRECTOR / DIRECTEUR	D1-3	1	28 650	D1-3	1	28 651
2.	ACCOUNTANT / COMPTABLE	P2-2	1	14 832	P2-2	1	14 832
3.	SECRETARY / SECRETAIRE	G6-1	1	11 601	G6-1	1	11 601
4.	DRIVER / CHAUFFEUR	M5-5	1	3 001	M5-5	1	3 001
5.	DRIVER / CHAUFFEUR	M5-1	2	5 242	M5-1	2	5 242
6.	MESSENGER / PLANTON	M2-3	1	2 099	M2-3	1	2 099
7.	NIGHTGUARD / GARDIEN	M2-2	8	16 480	M2-2	8	16 480
8.	B - TECHNICAL DEVELOPMENT DIVISION / DIVISION DEVELOPPEMENT TECHNIQUE HEAD OF DIVISION CHEF DE DIVISION	P5-3	1	25 326	P5-3	1	25 326
9.	TYPIST / DATYCLO	G3-1	1	5 950	G3-1	1	5 950
10.	MESSENGER / PLANTON	M2-2	1	2 059	M2-2	1	2 059
11.	C - TRAINING DIVISION/DIVISION FORMATION HEAD OF DIVISION CHEF DE DIVISION	P5-3	1	25 326	P5-3	1	25 326
12.	DOCUMENTALIST / DOCUMENTALISTE	P2-1	1	14 462	P2-1	1	14 462
13.	TYPIST / DACTYLO	G3-1	1	5 950	G3-1	1	5 950
14.	MESSENGER / PLANTON	M2-2	1	2 059	M2-2	1	2 059

1995 SCHEDULE OF PERSONEL EMOLUMENT PLAN DES EMOLUMENTS DU PRSONNEL 1995

n'	DESCRIPTION	1994 BUDGET BUDGET 1994				1995 BUDGET			
		GRADE	N.	APPROVED UA APPROUVE UC	GRADE	N°	APPROVED APPROUVE		
	D - OPERATIONS DIVISION/ DIVISION EXPLOITATION								
15.	HEAD OF DIVISION CHEF DE DIVISION	P5-3	1	25 326	P5-3	1	25 326		
16.	OPERATOR / OPERATEUR DE SAISIE	G2-6	2	8 926	G2-6	2	8, 92		
	E - DIVISION ASSISTANCE/TECHNICAL ASSISTANCE DIVISION	٠.							
17.	TRAINER/TECHNICAL ASSISTANT FORMATEUR/ASSISTANT TECHNIQUE	P4-1	2	41 760	P4-1	2	41 760		
18	TYPIST/DACTYLO	G3-1	11	5 950	G3-1	1	5 95		
	GRAND TOTAL/TOTAL GENERAL			244 999			245 000		

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

(E.C.O.W.A.S.)

COMMUNITY COMPUTER CENTRE (CCC)

1995 BUDGET

EXPLANATORY NOTES

MEMORANDUM BY THE EXECUTIVE SECRETARIAT

LOME, DECEMBER 1994

й ,			1994 BUDGET			
HEADS	DESCRIPTION	APPROVED	EXPEND.	APPROVED		
		UA :	TO 30/09/1994 UA	UA .		
i .	CHAPTER VI MISCELLANEOUS INCOME					
	SUBVENTIONS					
6.1	Subventions by Executive Secretariat	640 073	247 789	501 754		
e y Samuely						
	TOTAL CHAPTER VI	640 073	247 789	501 754		
	GRAND TOTAL	640 073	247 789	501 754		

			1994	BUDGET	1995 BUDGET
-	HEADS	DESCRIPTION	APPROVED	EXPEND. TO	APPROVED UA
The state of the state of	,		UA	30/09/1994 UA	OA ,
		SECTION B - ESTIMATES			
		CHAPTER I STATUTORY MEETINGS			
		The estimates are in respect of:			
	(中) (中) (中) (中)	i) Participation in two (2) meetings of the Administration and Finance Commission/Council of Ministers.			
	′	ii) Participation in Annual Summit :			
		iii) Participation in two (2) meetings of TCIMP Commission.			
		1.1 GENERAL EXPENSES			
		This head covers expenditure in respect of staff movement (perdiem and transport) to the statutory meetings.			
		Per Diem and Transport for Staff 5000 UA			
-					
			7 055	2 949	5 000
	,	TOTAL 1.1	7 055	2 949	5 000
		TOTAL CHAPTER I	7 055	2 949	5 000

¥		1994	BUDGET	1995 BUDGET
HEADS	DESCRIPTION	APPROVED	EXPEND.	APPROVED
h k		UA.	TO 30/09/1994	· · · · · · · · · · · · · · · · · · ·
•	CHANTER II - STAIF ENDENSES			
	2.1 SALARIES AND EMOLUMENTS	• · · · · · · · · · · · · · · · · · · ·		
2,20	. Salastos			
	The breakdown is as follows:		· ·	
• · · · · · · · · · · · · · · · · · · ·	- Tirecting			· · · · · · · · · · · · · · · · · · ·
). 	245 000	244 999	153 525	245 000
ाक्ष 2 दर्श ी संखे राज्यक्ष्य - उस्के स्वतः -	- Provision for Temporary and Casual Staff	23 501	1 140	_
	TOTAL 2.1	268 500	154 665	245 000
	2.2 OTHER STAFF EXPENSES			1
2.20	Post Adjustment 8 % of salary of all Staff	20 000	12 282	# # # # # # # # # # # # # # # # # # #
2.21	Provident Fund 12.5 % of salary of all Staff	31 270	19 188	31 270
2.22	Housing Allowance G6 - 12 % = 1 740 UA G3 - 16 % = 2 856 UA G2-M - 20 % = 9 264 UA			i .
	13 860 UA	13 860	7 111	13 860 i
2.220	Installation Allowance	4 686	4 682	- "
2.221	Transport Allowances M & G Staff	2 500	1299	2 500

		1994	BUDGET	1995 BUDGET
HEADS	DESCRIPTION	APPROVED	EXPEND. TO	APPROVED
		UA	30/09/1994 UA	UA
2.23	Duty Allowance			
	1 Departmental Secretary UA			
	8 % (11 601) = 928 3 Drivers 20 % (7 863) = 1 573			
	2 501	7 700	987	<u> </u>
2.24	Dependency Allowance	8 924	· · · · · · · · · · · · · · · · · · ·	8 924
2.26	Overtime			
	Payable to G and M staff not paid duty allowance and working outside normal working hours.	1 200	-	1 200
2.27	School Fees			
	Estimates are made for all staff including M and G categories.	13 000	2 198	5 000
2.28	Recruitment Expenses	1 000	-	-
2.29	Acting Allowance	500	· · · · · · · · · · · · · · · · · · ·	<u>-</u>
	Estimate for allowance for professional staff on acting duty.			
	TOTAL 2.2	101 260	52 846	62 754

7	DESCRIPTION		19	1994 BUDGET		1	1995 BUDGET
HEADS			APPROVI UA	ED	EXPEND. TO 30/09/199 UA		APPROVED UA
	2.5 MEDICAL EXPENSES & INSURA	ANCE	:		UA	:	
		UA .	\$. *				
2.50	Medical Expenses	4 000		:			
	Life Insurance	2, 000					
	Accident Insurance	2 000				*	
!		8 000					
					•		
		FCFA					
	Director (111 000)x1 =					,	
	Other Senior Staff (98 000)x4=					- 1 (the Assessment of the State of the Sta	
	General Staff (355 400)x6=			1		3 3 5 4	
	Auxilliary Staff (15 600)x10=		İ			t	
;		873 400	i t				
	<u>TOTAL 2.5</u>		15.5	500	3 6	57 57	8 000
•	TOTAL CHAPTER II		385	¹ 60	711 1	68 :	315 754

		1994	1995 BUDGET	
HEADS	DESCRIPTION	APPROVED UA	EXPEND. TO 30/09/1994 UA	APPROVED UA
	CHAPTER III - GENERAL EXPENSES 3.1 OFFICIAL MISSIONS			
	PERDIEM & TRANSPORT 8 000 UA			
_	- Contact and consultation Missions to the Secretariat by Staff of the CCC			
	- Contact Visit to Lome by Staff of Executive Secretariat			
	- Transport costs including new provisions for home leaves expenses for staff, transportation of children on holidays and other official missions	14 521	8 111	8 000
	TOTAL 3.1	14 521	8 111	8 000

			1994	BUDGET	1995 BUDGET
HEADS	DESCRIPTION		APPROVED	EXPEND.	APPROVED
			UA	TO 30/09/1994 UA	UA
3.2	RESEARCH & PROJECT EVALUATION				
•	Technical Development Division	UA 13 000			
-	Training Division	23 500			
	Operation Division	16 500			:
	Technical Assistance Division	22 000			
	TECHNICAL COOPERATION MEETINGS OF THE CENTRE	5 000			
		30 000		24 328	80.800
	TOTAL 3.2		87 500	24 328	80 000
3.3	RENTS AND MAINTENANCE OF RESIDE	NCES AND		!	
1 H	Rent and Maintenance of Office Residential Quarters for Staff Security Services		34 000	17 192	25 000
P	<u>TOTAL</u> 3.3		34 000	17 :92	25 000
3.4 T	OFFICE SUPPLIES & PRINTING		: ; {		
1.	- Printing of Documents				· · · · · · · · · · · · · · · · · · ·
	- Office Supplies		6 871	930	2 000
	<u> TOTAL</u> 3.4		6 871	930	2 000

8		1994	1995 BUDGET	
HEADS	DESCRIPTION	APPROVED	EXPEND.	APPROVED
•		UA	TO 30/09/1994 UA	UA
. 3.5	COMMUNICATIONS			
	This cate covers Telephone, Telex. Post and Courrier costs. The increase is due to expected data transmission costs between the Member States and the CCC.			
#1 #1		10 008	9 151	12 000
# #	<u>TOTAL</u> 3.5	10 008	9 151	12 000
3.6	LIBRARY			
	Books and Periodicals	5 033	1 565	3 000
	<u>TOTAL</u> 3.6	5 033	1 565	3 000
	3.7 MISCELLANEAOUS EXPENDITURE			
3.71	Bank Charges	1 000	178	500
3.72	Maintenance & Insurance of Equipment	30 315	3 137	15 000
	Estimates cover maintenance of equipment for the Secretariat	•		'
* ~3. 73	Welfare of Trainees and Experts	1 500	· 	- - :
	Provision is made reception for medical expenses and general welfare of trainees and Experts.			

		1994	1995 BUDGET	
HEADS	DESCRIPTION	APPROVED UA	EXPEND. TO 30/09/1994	APPROVED UA
3.760	<u>UNIFORMS</u>	500	UA -	500
	Uniforms for auxilliary staff and warm clothing for technical Staff. Provision is made for badges for all Staff.			
3.762	HONORIA & CONSULTANCY FEES	8 000	-	- -
	This estimate covers payment for hiring consultants (programmers, analysts, technicians, engineers) to supplement the permanent Staff.		-	
3.763	HIRING OF EQUIPMENT	6 500	2 184	5 000
	Hiring of Computing & A/V Equipment for Meetings & Training Sessions.			
	<u>TOTAL</u> 3.7	47 815	6 129	21 000

1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1994 BUDGET		1995 BUDGET
HEADS	DESCRIPTION		APPROVED	EXPEND. TO	APPROVED
			UA	30/09/1994 UA	UA
	3.8 VEHICLE MAINTENANCE & INSUR	ANCE			
	The vehicle pool consists of :				
	1 Peugeot 505				
.21	1 Toyota Minibus				
	Maintenance	3 000 UA			
·	Fuel & Libricants	2 000 UA			
	Vehicle Insurance	1 000 UA			
		6 000 UA			
			9 006	1 854	6 000
	TOTAL 3.8		9 006	1 854	6 000
	3.9 PUBLICATIONS				12.
	News letter & Other Publication EUROTRACE, CCC and Proceedings Meetings)		_		2 000
	<u>TOTAL</u> 3.9		_	_	2 000
	TOTAL CHAPTER II	I	214 754	69 260	159 000

		1994	1995 BUDGET	
HEADS	DESCRIPTION	APPROVED UA	EXPEND. TO 30/09/1994 UA	APPROVED UA
	CHAPTER IV - FIXED ASSETS			
	Office Equipment & Furnishing	13 000	5 962	20 000
	Provision is made for the continous need to replace obsolete computer equipment and to provide training facilities. Equipment required include Microcomputers, Software, Computer Accessories, Printers, Uninterruptible Power Supply Systems, Training & Office Equipment			
	Library Furniture and Equipment	504	-	2 000
	Provision is made for purchase of shelves and supplies for the Library and Archives			
	Vehicle	19 500		
+	<u>TOTAL CHAPTER</u> IV	33 004	5 962	22 000
11	GRAND TOTAL	640 073	289 339	501 754

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER, 1994.

DECISION C/DEC.3/12/94 APPROVING THE CERTIFIED ACCOUNTS OF THE EXECUTIVE SECRETARIAT FOR THE 1993 FINANCIAL YEAR.

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINIDFUL of Article 10 of the ECOWAS Treaty relating to the External Auditor;

MINDFUL of the Financial Regulations and Manual of Accounting Procedure of the Institutions of ECOWAS adopted in Lome on 30th November 1989;

MINDFUL of the Authority Decision A/DEC.3/7/92 dated 29 July, 1992 on the appointment of the firm of Akintola Williams and Company as External Auditor of the Community;

HAVING EXAMINED the report of the External Auditor; and

ON THE RECOMMENDATION of the fifteenth meeting of the Administration and Finance Commission held in Lome, from 2 to 14 December, 1994;

DECIDES

ARTICLE 1

The audited accounts of the Executive Secretariat for the 1993 financial year is hereby approved.

ARTICLE 2

This decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994.

DR KWEŚI BOTCHWEY

CHAIRMAN

FOR COUNCIL

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15TH - 17TH DECEMBER, 1994

DECISION C/DEC/4/12/94 ON THE TRANSFER OF THE EXECUTIVE SECRETARIAT TO ABUJA

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

NOTING the declaration made by the Minister of Planning of the Federal Republic of Nigeria to the effect that, pending the time the Secretariat's staff quarters are completed, the Nigerian authorities will make available, at least one hundred housing units to accommodate staff of the Executive Secretariat;

NOTING, further, the explanations given by the Executive Secretariat regarding measures it has taken to ensure that movement of staff to Abuja will be done under the best possible conditions;

DECIDES

Article 1

The Executive Secretariat is transferred to Abuja.

All departments in the Executive Secretariat shall move to Abuja at the same time in a properly co-ordinated manner;

Relocation to Abuja shall be completed before the statutory meetings in July 1995.

Article 2

The Executive Secretary shall refer any problems encountered to the Chairman of the Council of Ministers.

Article 3

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR. KWESI BOTCHWEY
CHAIRMAN
FOR COUNCIL

THIRTY-SIXTH SESSION OF THE COUNICL OF MINISTERS LOME, 15 - 17 DECEMBER 1994

DECISION C/DEC.5/12/94 ON THE SUSPENSION, OF PAYMENT OF CERTAIN ALLOWANCES TO STAFF OF COMMUNITY INSTITUTIONS

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions,

MINDFUL of Decisions C/DEC.3/5/81, C/DEC.4/11/81 and C/DEC.10/11/89 of the Council of Ministers relating to payment of post adjustment allowances;

MINDFUL of Decision C/DEC.7/12/93 amending Article 33 of the ECOWAS Staff Regulations relating to payment of interim allowance to staff of Community institutions;

MINDFUL of the Staff Regulations of the Economic Community of West African States adopted by twenty-ninth Session of Council of Ministers in Abuja on 6 July 1991;

CONSIDERING the current tight financial situation of the institutions of the Community and the precarious financial positions of Member States;

ON THE RECOMMENDATIONS of the 32nd Session of the Board of Directors of the ECOWAS Fund and the Fifteeth meeting of the Administration and Finance Commission;

DECIDES

Article 1

The payment of the following allowances to staff of Community Institutions is hereby suspended for twelve months with effect from 1st January 1995:

- Post Adjustment allowances
- Responsibility allowances
- Interim allowances.

Article 2

This Decision shall enter into force on the 1st day of January 1995 and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER 1994.

DR. KWESI BOTCHWEY

CHAIRMAN

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER, 1994

DECISION CIDEC.CITAILE ...

(1995) ON FREE MOVEMENT OF PERSONS

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and function;

MINDFUL of Articles 2, 3 and 27 of the ECOWAS Treaty;

MINDFUL of Protocol A/P.11/5/79 dated 29 May 1979 on the free movement of persons, right of residence and establishment;

MINDFUL of Decision A/DEC.2/7/87 relating to the adoption of an ECOWAS monetary cooperation programme;

MINDFUL of Decision A/DEC.5/7/92 dated 29 July, 1992 on the Minimum Agenda for Action (1992/1993) on Free Movement of Persons and Goods;

CONSIDERING the Final Communique of the Seventeenth Session of the Authority of Heads of State and Government held in Abuja from 5th to 7th August 1994 authorising the Council of Ministers to adopt a new Minimum Agenda on Free Movement of persons for 1995 devoted exclusively to the creation of an enabling environment movement of persons through the elimination of all exiting obstacles;

NOTING that the major obstacle to integration efforts is the nonapplication of approved policies and programmes by Hember States:

CONVINCED that the application by Member States of texts relating to free movement of persons constitutes the oasis for the building of ECOWAS:

CONVINCED that the smooth implementation of all social, cultural economic activities within the sub-region and consequently, the well being of the peoples of the Community depend on the effective and speedy application of the said texts;

AWARE of the need for a new minimum agenda for action whose objective for 1995 will be the facilitation of free movement of Community citizens;

DECIDES

Article 1

Member States hereby undertake to lift all remaining obstacles to free movement of persons on their territory. To that end, each Member States shall undertake all activities and implement measures contained in the minimum agenda for action for 1995 on Free Movement of Persons hereto attached.

Article 2

Each Member State shall forward to the Executive Secretariat, which shall transmit to the Council of Ministers, a report stating measures taken at the national level to implement this decision.

Article 3

The Executive Secretariat shall monitor the implementation of this decision.

Article 4

The Executive Secretariat shall present to the Thirty-seventh Session of Council an updated version of a new Minimum Agenda on free movement of persons and goods.

Article 5

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994.

DR. KWESI BOTCHWEY

- CHAIRMAN

FOR COUNCIL

MINIMUM AGENDA FOR 1995

OVERALL OBJECTIVE

Implementation of ECOWAS texts by all Member States to achieve harmonious development of all economic, social and cultural activities in the sub-region and to ensure the well-being of the citizens of the Community.

OBJECTIVE '95

Implementation by all Member States of the provisions of all protocols, conventions, decisions, directives and resolutions aimed at facilitating free movement of Community citizens.

JUSTIFICATION

Outcome of deliberations of :

- the 33rd session of the Council of Ministers item 9 of the Agenda;
- 2. the 35th session of the Council of Ministers item 12 of the Agenda;

IMPLEMENTATION PROGRAMME

A. <u>Executive Secretariat</u>

- Detailed inventory and printing of all texts relating to free movement of persons;
- 2. Printing of pamphlets and leaflets to enlighten and inform wide sections of the population;
- 3. Printing of sample:
 - ECOWAS travel certificates ;

- ECOWAS residence permits;
- ECOWAS Customs clearance certificate;
- Immigration/emigration forms for ECOWAS Member States.
- 4. Enlightenment and information missions to
 - national structures concerned;
 - economic operators and road users.
- Assessment, monitoring and follow-up missions to Member States.

B. <u>National Structures</u>

1. Preparation of Enabling Texts

All necessary regulatory and administrative steps must be taken to ensure effective implementation of texts relating to free movement of persons:

- ratification of the revised Treaty, protocols and conventions.
- special efforts must be made to prepare enabling texts.

2. Printing and Issuance of Documents

- the ECOWAS Travel Certificates;
- the ECOWAS Customs Clearance Certificate;

- the multi-leaf immigration/emigration form for ECOWAS Member States;
- the ECOWAS residence permit.

3. Transport and Insurance

- computerisation of vehicle registration to ensure proper control of vehicule movement within the sub-region;
- recognition of the ECOWAS Brown Card which should be provided with a legal and regulatory basis; establishment of national Brown Card bureau.

4. Information and Enlightenment

- Production of publicity items and information leaflets;
- organisation of information and enlightenment session in all languages for economic operators, road users, resident foreigners and the man in the street, to explain the rights and obligations of ECOWAS citizens;
- institutionalisation of an ECOWAS Week, in accordance with the provisions of decision A/DEC.10/5/82:

designation within the Ministry of Information of correspondents to be responsible for the production, transmission and exchange of news and programmes on ECOWAS (cf. decision C/DEC.1/5/90).

5 Payment arrangements

- abolition of descriminatory measures preventing Community citizens from effecting payment for services in local currency while travelling within the sub-region;
- payment of airport tax, hotel bills and all tickets in local currency by Community citizens.

6. Reduction of the Number of Road Check-points

- check-points along inter-state roads as defined within the convention regulating ECOWAS inter-State road transport:

Merging of Check-points

- this will reduce to one the number of check-points between the border and the first major town.
- harmonisation of methods employed by border control services ;
 - introduction of a free movement corridor for ECOWAS citizen;

organisation of consultations between officers from both sides of the border in order to racilitate riee movement of persons.

C. REGIONAL EVALUATION COMMITTEE

This is neutral and independent committee responsible for post-evaluation of the Minimum Agenda.

The Committee shall be composed as follows:

- 2 representatives from the West African Road Transporters Union;
- 2 representatives from the Federation of West
 African Chambers of Commerce;
- 1 representative from the Council of ECOWAS Brown Card Bureaux;
- 1 representative from WAPTOURS Association.

Thirty-sixth Session of the Council of Ministers Lomé, 15 - 17 December 1994

DECISION C/DEC.7/12/94 RELATING TO THE LIST OF INDUSTRIAL ENTERPRISES AND PRODUCTS APPROVED IN 1994 TO BENEFIT FROM THE ECOWAS TRADE LIBERALISATION SCHEME

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINDFUL of the Protocol defining the concept of products originating from ECOWAS Member States, and the subsequent Acts and Decisions amending it;

MINDFUL of Decision C/DEC.3/5/80 , dated 25 May 1980 of the Council of Ministers relating to the proof and the verification of the Community origin of products and procedure relating to the circulation of goods within the Community;

MINDFUL of Decision A/DEC.1/5/83, dated 30 May 1983 as amended by Decision A/DEC.6/7/92 dated 29 July 1992 of the Authority of Heads of State and Government on the adoption and implementation of a

single trade liberalisation scheme for industrial products originating from Member States of the Community;

MINDFUL of Decision C/DEC.3/6/88 dated 21 June 1988 of the Council of Ministers defining the procedure for approval of industrial products and enterprises to benefit from the ECOWAS trade liberalisation scheme;

ON THE RECOMMENDATION of the Trade, Customs, Immigration, Money and Payments Commission which met in Lagos from 2 to 4 November 1994;

DECIDES

Article 1

The attached list of industrial enterprises and products fulfilling the conditions of the ECOWAS rules of origin, is hereby approved to benefit from the Community trade liberalisation scheme.

Article 2

The Executive Secretariat shall allocate, to each product and enterprise concerned a number, which must feature on the certificate of origin and on the ECOWAS Customs declaration form and shall inform Member States accordingly.

Article 3

Member States and the Executive Secretariat shall take the necessary measures to ensure the implementation of this Decision.

Article 4

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994.

DR. KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

TABLE II

INDUSTRIAL PRODUCTS SATISFYING THE CONDITIONS FOR

COMMUNITY ORIGIN PROPOSED FOR APPROVAL

Identity of Enterprises by Member States	Customs Nomenclature	Products	
I. <u>BENIN</u>			
1. Société béninoise de Brasserie (SOBEBRA) PK. 35 Route de Porto Novo, BP 135.	2203.00	Malt Beer (Béninoise/Castel) - in containers of less than 0.5 or less - in container of 0.5 to 1.1	
	2202.10	 aerated water, to which has been added sugar and sweeteneing agents or fragrances (FIZZI) 	
2. Compagnie Industrielle et de Négoce Internationale (OVERSEAS) BP 214 COTONOU	2204.21	- other wines must be obtained from grapes in which fermentation has been prevented or arrested by the addition of alcohol, in containers hot exceeding 2 1 in volume	
	2204.29	- Other wines	
	2208.30	- Whiskies	
	2208.40	- Rum	
	2208.50	- Gin	
3. Société Béninoise de Textiles "SOBETEX" PK 5 Route de Porto Novo BP 208	5208.52	- Printed cotton fabric containing not less than 85% woven cotton cloth, weighing over 100g/m²(FANCY)	

4. Complexe Textile du Bénin	52 09 11	Plain weave
COTEB BP321 PARAKOU	52 09 12	3-thread or 4-thread twill, including cross twill
	52 09 31	Woven fabrics of cotton, dyed; plain weave
	52 09 32	3-thread or 4-thread twill, including cross twill
	52 09 39	Other fabrics; dimity, damask and the like
	61 09 10	T-shirts, singlets and other vests
	61 03 19	Suits: of cotton
	62 03 22 62 03 42	Ensembles: of cotton Trousers, bib and brace overalls, breaches and shorts: cotton
	62 07 91	Dressing gowns
	63 02 31	Other bed linen; of cotton
	63 02 51	Other table linen; of cotton
	63 02 60	Toilet linen and kitchen line; of cotton.

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II. <u>GHANA</u>		
1. Tema Steel Company Ltd Heavy Industrial Area TEMA	2804.40	- Oxygen
2. UNILEVER (GH) Ltd Kwame Nkrumah Avenue, Accra	3401.11	- Toilet soap
	1517.90	- Other preparations made from vegetable oils (Holsum Bread Fat)
3. Benson oil palm Plantation Ltd.	1511.10	- Palm oil
4. Astek Fruit Processing	2009.90 2009.40	- Mixtures of juices - Pineapple juice
5. Nestle Ghana	0402.29	- Milk
	1901.10	- Preparations for infant use, put up for retail sale (cerelac)
	1806.90	- Chocolate and other food preparations containing cocoa (choco-milo, milo chocolim).

III. <u>NIGERIA</u>		
1. Industrial & Farm Equipment Company Ltd. 113, Demurin	8716.80	- Other hard-driven vehicles (wheel-barrows)
Street Alapere, Ketu, Lagos.	8201.10	- spades and shovels
2. Northern Nigeria Fibre Products Jos Plateau State	6305.10 5703.90 6301.90	- Jute bags - Carpets - Blankets
3. NIMCO (NIG) Ltd 70/72 Lagos-Ibadan Road Iperu-Remo Ogun State	3506.10 3506.99	- Gum or other adhesive for retail trade, not exceeding 1 kg in weight - Other gums or adhesives
4. DAUPHIN NIG LTD. 83 Itire Road Surulere, Lagos	3506.99	- Other gums and adhesives
5. ELEGANZA Industries	9617.00	- Other assembled vacuum containers
Limited Oregun Lagos.	3304.99	- Other beauty or skin care products
	9608.10	- Foutain pens and ball point pens
6. STRETCH FIBRES (NIG) LTD 118 Trans- Amadi Port- Harcourt.	5608.11	- Fishing nets
7. HORIZON FIBRES (NIG) LTD. Ikorodu Lagos.	5402.33	- Textured polyster thread
8. LUCKY FIBRES (NIG) Ltd.	5402.10	- Highly resilient thread made of nylon or polymide
Ìkorod	5607.49	- Other strings, ropes of polythylene
	5702.42	- Floor coverings, made of velvet manufactured from synthetic or man-made textiles material.
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9. LEATHER CREATION LTD. 24 Oba Akran Avenue Ikeja Lagos.	4202.11 4202.31 4202.91	- Briefcases - Wallets - Shopping bags
10. NULEC Industries Ltd	39 23 40	Audio Cassettes
11. Kolington Technical Industries Ltd.	84 18 10	Combined refrigerator- freezers
Tindustries ned.	39 24 90,	Other household articles (buckets)
12. Nestle Food Nig.	21 04 10	Preparation of soups and broths (maggi cubes)
	21 06 90	Other food preparation (meatrextract)
13. Eurolink Nig. P.O. Box 1994.	30 04 90	Medicaments
14. Nigeria Breweries P.O. Box 545 Lagos.	22 03 00	Beer
IV. <u>SENEGAL</u>		
1. Colgate Palmolive	FX 3402.20	Washing powder
(Senegal) km2, BCCD BP. 3753	FX 3402.20	Liquid detergent
V. <u>TOGO</u>		
1. Nouvelle Sototoles BP 9106 LOME	72 10 41	Flat-rolled products of iron, of a width of 600mm or more, clad, plated or coated: otherwise plated or coated with zinc: corrugated (galvanised or corrugated iron sheet).
	72 10 49	Flat-rolled products of iron of a width of 600mm or more, clad, plated or coated: otherwise plated or coated with zinc: other (plated galvanized iron sheets)

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THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC. 8/12/94 APPROVING THE 1995
COMPENSATION BUDGET ESTIMATES FOR PROJECTED LOSS OF
CUSTOMS REVENUE BY MEMBER STATES AS A RESULT OF LIBERALISATION
OF INTRA-COMMUNITY TRADE IN INDUSTRIAL PRODUCTS.

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINDFUL of Decision A/DEC.8/5/79 dated 29 May, 1979 of the Authority of Heads of State and Government relating to the consolidation of import duties and equivalent taxes and non-tariff barriers;

MINDFUL of Decision A/DEC. 19/5/80 dated 28 May, 1980 of the Authority of Heads of State and Government relating to the application of the compensation procedures for loss of revenue suffered by Member States as a result of the trade liberalisation programme;

MINDFUL of Decision A/DEC 1/5/83 dated 30 May, 1983 as amended by Decision A/DEC.6/6/89 dated 30 June 1989 of the Authority of Heads of State and Government relating to the adoption and implementation of a single trade liberalisation scheme for industrial products originating from Member States;

MINDFUL of Decisions C/DEC.6/12/88, C/DEC.2/5/90, C/DEC.5/7/92, C/DEC.4/7/93 and C/DEC.11/12/93 of the Council of Ministers establishing lists of industrial products approved for inclusion in the ECOWAS Trade Liberalisation Scheme;

ON THE RECOMMENDATION of the 33rd meeting of the Trade, Customs, Immigration, Money and Payments Commission, held in Lagos, from 2 to 4 November, 1994;

ON THE ADVICE of the Fifteenth Meeting of the Adminsitration and Finance Commission held in Lome from 2 to 11 December, 1994.

DECIDES

Article 1

An amount of Sixteen Million, Eight Hundred and Eighty-Seven Thousand, Five Hundred Units of Account (UA 16.887.500) is hereby approved as the 1995 compensation budget for projected loss of revenue from the trade liberalisation scheme.

Article 2

Contributions due towards the 1990, 1991, 1992, 1993 and 1994

budgets amount to Forty-Five Million, Five Hundred and Sixty Eight Thousand, Two Hundred and Twenty-Three Units of Account (UA 45.568.223). A breakdown of contributions to the budget is contained in Tables I and II attached hereto.

Article 3

Each Member State shall pay its contribution into the special fund being managed by the ECOWAS Fund which constitutes the permanent resource exclusively for the payment of loss of revenue incurred by Member States as a result of the implementation of the trade liberalisation scheme.

Article 4

The Executive Secretary and the Managing Director of the ECOWAS Fund shall be responsible, in their respective capacities, for the implementation of this Decision.

Article 5

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

TABLEAU I / TABLE I

CONTRIBUTION DES ETATS MEMBRES AU BUDGET DE COMPENSATION 1990 - 1995 CONTRIBUTION OF MEMBER STATES TO THE COMPENSATION BUDGET 1990 - 1995

ETATS MEMBRES MEMBER STATES	AU BUDGET 1990/	AU BUDGET 1991/	CONTRIBUTIONS AU BUDGET 1992/ CONTRIBUTIONS TO 1992 BUDGET	AU BUDGET 1993/	BUDGET 1994/ 1994 BUDGET	BUDGET 1995/ 1995 BUDGET	TOTAL.
BENIN BURKINA FASO CABO VERDE COTE D'IVOIRE GAMBIE GHANA GUINEE LIBERIA MALI MAURITANIE NIGER NIGER NIGERIA SENEGAL SIERRA LEONE	147.332 151.374 11.995 - 19.918 - 16.559 - 19.688 936.827 130	965.312 - - - - - - - 624.988 - - - -	- - - 769.179 - - - 818.727 - - - 1.587.900	401.369 - - - - - - - - 4.400.427 - 75.104 - 4.876.900	9.638 - - 9.638 - - - 19.267.162 45.000 - -	1.781.631 - - - 1.730.968 - - 12.280.590 52.352 - 1.041.598 16.887.500	548.701 151.374 11.995 - 3.495.015 - 16.559 19.688 38.328.715 97.482 75.104 - 1.041.598

TABLEAU II TABLE II :

PARTICIPATION DES ETATS MEMBRES AUX ECHANGES INTRA-COMMUNAUTAIRES DES PRODUITS AGREES POUR 1995 ET LEUR CONTRIBUTION AU BUDGET DE COMPENSATION/PARTICIPATION OF MEMBER STATES IN HE INTRA-COMMUNITY APPROVED PRODUCT EXCHANGE IN 1995 AND THEIR CONTRIBUTION TO THE COMPENSATION BUDGET.

Etats Membres/ Member States	Valeur des Exporta- tions/Value Export UC	Pourcentage des Exporta- tions par Etat Membre/ Percentage of exports per Member State	Montant des Contribu- tions/ Amount of Contribu- tions. UC	Observa- tions/ Remarks
BENIN GHANA NIGERIA SENEGAL TOGO	8,176,200 7,940,000 56,334 500 236 400 4,780 000	10,55 10,25 72,72 0,31 6,17	1 781 631 1 730 968 12 280 590 52 352 1 041 958	
	77.467.100	100	16.887.500	

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC. 9/12/94 ADOPTING AN ECOWAS PRIORITY PROGRAMME OF ACTION ON INFORMATION

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINDFUL of Decision C/DEC.1/5/90 relating to the formulation and implementation of an ECOWAS information policy and programme;

CONSIDERING that the ECOWAS Information Programme and other approved policies relating to information have remained largely unimplemented by Member States;

NOTING that one of the major obstacles to ECOWAS integration efforts is the lack of knowledge of the grassroots population of Member States of ECOWAS Programmes, activities and objectives;

CONVINCED that the implementation of a programme of action to promote ECOWAS would increase awareness and encourage involvement of the grassroot communities, media practitioners, professional associations and Non-governmental Associations in the Community integration process;

ON THE RECOMMENDATION of the sixth meeting of the Social and Cultural Affairs Commission held in Lagos from 8 to 10 November, 1994;

DECIDES

Article 1

The ECOWAS Priority Programme of Action on information attached to this Decision is hereby adopted.

Article 2

- 1. Each Member State shall submit a yearly report, through the Executive Secretary, to the session of Council preceding the Summit of Heads of State and Government, indicating the action taken at national level to give effect to this Decision.
- 2. The Executive Secretariat shall also submit a report on action taken at Community level to give effect to this Decision.

Article 3

The Executive Secretariat shall monitor the implementation of this Decision and shall, where necessary, assist Member States in its implementation.

Article 4

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17 DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

PRIORITY PROGRAMME OF ACTION ON INFORMATION

The following Programme of Action is largely derived from Decision C/DEC.1/5/90 relating to the formulation and implementation of an ECOWAS Information Policy and Programme.

The activities and measures set out in Decision C/DEC.1/5/90 were further expanded with additional recommendations from the Conference of Ministers of Information and media experts on Information, Communication and African Integration held in Dakar, Senegal from 4 to 6 November, 1991.

On the recommendation of the Social and Cultural Affairs Commission which met in Lagos from 8 to 10 November, 1994, Council hereby calls on Member States and various concerned groups, especially media practitioners, at all levels, to mobilize for an effective implementation of the following activities and measures aimed at promoting the West African integration process through national and official languages, images and symbols.

At the National Level

- national and private radio and television stations devote, at least on a monthly basis, a programme entitled <u>ECOWAS TIME</u> which will seek to popularize and promote ECOWAS objectives and the West African community;
- national and private radio and television stations should encourage co-production and exchange of programmes aimed at fostering regional integration;

- national and private newspapers and magazines should devote, at least on a bi-monthly basis, a special page on news and reports on ECOWAS TODAY. This page which will be a forum on ECOWAS, its programmes and its Member States will encourage adequate monitoring and promotion of the West African regional integration process;
- mational and private newspapers co-produce and exchange feature articles on the many facets of the West African realities:
- West African national news agencies and PANA increase their coverage of the political and socio-economic realities of West Africa:
- national ECOWAS experts and leading national personalities in the various socio-economic fields (trade unions, universities, sports, religion, women and youths, etc) should be closely associated with media houses' efforts to promote ECOWAS goals and programmes;
- Member States may establish a NATIONAL MEDIA FUND ON REGIONAL INTEGRATION to improve and increase reporting on the West African regional integration process;
- Member States should establish within an appropriate national structure an ECOWAS Information Centre (ECOWAS INFO-CENTRE) for the collection and distribution of information on and about ECOWAS:

- WAJA, PANA, URTNA, WANAD, CIERRO and national media institutions in collaboration with ECOWAS Information Department, should accord greater priority to the dissemination of information and public enlightenment on the ECOWAS region throughout and beyond West Africa:
- designated ECOWAS correspondents should be given the necessary assitance to perform their duties;
- the ECOWAS flag be displayed alongside the national flags of Member States in any appropriate location, especially in the offices of the Heads of State, the Minister responsible for ECOWAS Affairs and the Minister of Foreign Affairs and public buildings. This would be a symbol of commitment to ECOWAS;
- during the week of the anniversary of the founding of ECOWAS, ECOWAS Day be celebrated in each Member State in the form of:
 - a broadcast of a message on the state of the Community from the Executive Secretary:
 - seminars and conferences, round-table discussions
 on radio and TV, newspaper feature articles on
 ECOWAS objectives, activities and on Member States;
 - designing, printing and sale of commemorative postage stamps depicting images of Community ideals;
- cultural, musical and film shows on the realities of our Community and its Member States;

foster cordial and fraternal relationships between our peoples, particularly the youth population:

- promotion of good sportsmanship shall be promoted by each Member State at all times:
- quizes, essays and song competitions, debates on ECOWAS and its Member States, student programmes in order to inculcate the Community spirit among youths and school children:
- adoption and strengthening of the teaching of ECOWAS in the curricula of educational institutions including mass literacy programmes;
- posters, stickers, billboards, jingles and slogans about ECOWAS and its activities:
- rallies, mobilisation campaigns and formation of national and regional socio-professional associations that would pursue programmes aimed at promoting their own interests within an integrated Community:
- any other form a Member State may consider befitting.

At the Community level, the ECOWAS Executive Secretariat will undertake

to convene a meeting of media experts followed by a conference of Ministers of Information to consider and recommend for adoption a Declaration of Principles on the practice of journalism, including Principles of Pluralism, the protection of the profession and the role of

media practitioners in the West African regional integration process;

- to establish a REGIONAL MEDIA TRUST FUND to encourage reporting and broadcasting regional integration matters within the Community during and after the 1995 ECOWAS YEAR, and to develop co-production and programme exchange schemes, training, exchange of information on technical matters. etc...
- to institute an ECOWAS PRESS CARD that would be issued to competent and qualified journalists selected in each.

 Member State by the Ministry of Information, the West African Journalists Association or any other recognised national media organisation:
- to organise an Annual REGIONAL FORUM which will bring together regional and international opinion leaders, journalists, development experts, business community, professional associations, etc, to debate on issues of interest to the Community for the promotion and develoment of the West African region:
- to institute and organise a meritorious award to be known as THE ECOWAS ORDER OF MERIT to ordinary West African citizens who have distinguished themselves in various fields and have made outstanding contributions to the development of the ECOWAS region. Subsequently, such prominent West African citizens shall be appointed ECOWAS GOODWILL AMBASSADORS who will further the cause of integration both within and outside the Community.

to launch a competition for the creation of an ECOWAS Anthem to be broadcast on all significant occasions or activities touching on the life of ECOWAS or of its Member States.

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC 10 /12/94 DECLARING 1995 AS ECOWAS YEAR

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions:

MINDFUL of Decision C/DEC.1/5/90 relating to the formulation and implementation of an ECOWAS Information policy and programme:

AWARE that 1995 will mark the twentieth anniversary of the founding of ECOWAS:

DESIROUS of commemorating the anniversary by vigorously promoting all Community programmes and activities;

ON THE RECOMMENDATION of the Sixth meeting of the Social and Cultural Affairs Commission held in Lagos from 8 to 10 November, 1994;

DECIDES

Article 1

- 1. The year 1995 is hereby declared ECOWAS YEAR with the theme "MAKING ECOWAS BETTER KNOWN".
- 2. All Member States and the Executive Secretariat shall take all measures necessary for the implementation, throughout 1995, of all activities and events set out in the ECOWAS Priority Programme of Action on Information adopted by Decision C/DEC 9/12/94.

Article 2

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

THIRTY-SIXTH SESSION OF COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC. 11/12/94 RELATING TO THE ESTABLISHMENT OF AN ECOWAS CONSULTATIVE REGULATORY COMMITTEE FOR TELECOMMUNICATIONS

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its compositions and functions;

CONSIDERING the pressure on public operators to liberalise the services and conditins of access to national networks;

CONSIDERING the need to have a sub-regional regulatory framework conducive to the emergence of a single, well regulated and well planned network;

ON THE RECOMMENDATION of the Thirty-seventh meeting of the Transport, Communications and Energy Commission held in Lagos from 25 to 28 October, 1994;

DECIDES

Article 1

There is hereby established an ECOWAS consultative regulatory committee for telecommunications.

Article 2

The committee shall be composed of heads of telecommunications services in Member States.

article 3

The ECOWAS consultative regulatory committee for telecommunications shall make proposals to:

- establish a standardised procedure for licensing, declaration and authorisation;
- identify factors and mechanisms likely to stimulate investments in telecommunications;
- create consultative mechanisms which will give due regard to the interests of operators and users;
- introduce procedures necessary to ensure an efficient regulatory policy, particularly with regard to frequency management and approval of terminal equipment;
- define procedures for the settlement of disputes.

Article 4

The committee shall present a report on its activities to Council through the Transport, Communications and Energy Commission.

Article 5

The Executive Secretariat shall take all necessary measures to implement this decision.

Article 6

This decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

THIRTY-SIXTH SESSION OF COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC. 12/12/94 RELATING TO THE INSTITUTION OF A BIENNAL MEETING ON TELEPHONE TRAFFIC AND TARIFFS

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

RECOGNISING the need for ECOWAS to adopt a uniform tariff structure for telecommunications services between Member States;

ON THE RECOMMENDATION of the Thirty-seventh meeting of the Transport, Communications and Energy Commission held inLagos from 25 to 28 October, 1994;

DECIDES

Article 1

There is hereby instituted a biennal meeting on telephone tariffs and traffic.

Article 2

The biennal meeting on telephone tariffs and traffic shall be attended by the representatives of national technical committees monitoring the inter-State telecommunications network.

Article 3

The biennal meeting on telephone tariffs and traffic shall determine the numbers of inter-State circuits and routing plans.

Article 4

The biennal meeting shall present a report on its activities to Council through the Transport, Communications and Energy Commission.

Article 5

The Executive Secretariat shall take all necessary measures to implement this decision.

Article 6

This decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member state.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

-CHAIRMAN

FOR COUNCIL

THIRTY-SIXTH SESSION OF COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC. 13/12.94 ADOPTING AN ACTION PLAN AND SCHEDULE OF RATIONALISATION OF WEST AFRICAN INTER-GOVERNMENTAL ORGANISATIONS (IGOs)

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

RECALLING Decisions A/DEC.8/5/83, A/DEC.5/5/90 and A/DEC.12/7/91 on the rationalisation of West African intergovernmental organisations;

RECOGNISING the need to energise and accelerate the intergration process in the sub-region in order to ensure the effective development of national economies in West Africa;

BEARING IN MIND the mandate given to the Executive Secretariat by the Authority of Heads of State and Government to engage consultants to carry out a study, as a prelude to evolving a flexible, pragmatic plan for the rationalisation of all intergovernmental organisations in the West African sub-region;

CONSIDERING the survey of ECOWAS and other West African intergovernmental organisations carried out by the Consultant, the Institute for Economic Development and Planning (IDEP);

HAVING CONSIDERED the report of the meeting of experts and heads of West African inter-governmental organisations held in Accra from 19 to 22 September, 1994 to consider the conclusions drawn by the IDEP survey;

DECIDES

Article 1

The action plan and schedule of rationalisation of intergovernmental organisations in West Africa are hereby adopted as contained in the annex to this decision.

Article 2

The supreme authority of each IGO shall direct the executive head concerned to collaborate fully with the ECOWAS Executive Secretariat to facilitate execution of the action plan and schedule of rationalisation.

Article 3

The practical modalities for the merger or transformation of specific IGOs shall be identified in a study to be conducted, once a formal decision has been taken by its competent political organ in favour of rationalisation.

Article 4

The ECOWAS Executive Secretariat and the authorities of the IGOs concerned shall take all necessary measures to ensure implementation of this decision.

Article 5

This decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

TIME FRAME	MAJOR ACTIONS REQUIRED	MAJOR PARTIES INVOLVED
October 1994 - december 1995	Decision by policy organs on rationalisation	ECOWAS policy organs
December 1994- june 1995	Confirmation by IGO policy organs of decisions of ECOWAS policy organs on rationalisation	IGO policy organs
From January 1995 onwards	Mobilisation of technical and financial resources for implementing the rationalisation	Secretariats of ECOWAS and IGOs
From January 1995 onwards	Convening of a meeting on coordination of IGOs	ECOWAS Secretariat
From January 1995 onwards	Preparation of project document within ECOWAS	ECOWAS Secretariat
Continuation of process to december 1995	Completion of merger of WAHC and OCCGE into WAHO	WAHC, OCCGE, ECOWAS Secretariat
Continuation of process to december 1995	Completion of transforma- tion of WAHC into an ECOWAS specialised agency (WAMA) CEDEAO	Central Banks, ECOWAS Secretariat
January - december 1995	Restructuring and strengthening of the ECOWAS Secretariat	ECOWAS Secretariat
January - December 1996	Harmonisation of ECOWAS, UEMOA and MRU activities	ECOWAS Secretariat, UEMOA, MRU & their policy organs
January 1996 - december 1996	Review of ECOWAS programmes and activities	ECOWAS Secretariat
January 2001 - December 2005	Transformation of IGOs into specialised agencies	ECOWAS Secretariat
	Completion of the rationa- lisation of expanded multi- purpose IGOs	ECOWAS Secretariat
	Transformation of multi- purpose "parent" IGOs into specialised agencies of ECOWAS	

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THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER, 1994

DECISION C/DEC.14/12/94 ON NEW RATES OF HOUSING ALLOWANCE PAYABLE TO STAFF OF COMMUNITY INSTITUTIONS

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINDFUL of the ECOWAS Staff Regulations adopted by the Twenty-ninth Session of Council of Ministers in Abuja on 6 July 1991;

ON THE RECOMMENDATIONS of the Twenty-third Session of the Board of Directors of the ECOWAS Fund and the Fifteenth meeting of the Administration and Finance Commission;

DECIDES

ARTICLE 1

With effect from 1 January 1995, the following shall be the new rates of housing allowance payable the staff concerned.

G6 - G5 : 12%

G4 - G3 : 16%

G2 - M : 20%

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ARTICLE 2

This Decision shall enter into force on the 1st day of January, 1995 in the National Gazette of each Member State.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR. KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL.

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER, 1994

RESOLUTION C/RES.1/12/94 RELATING TO THE IMPACT OF THE DEVALUATION OF THE CFA FRANC ON THE ARREARS OWED BY MEMBER STATES IN RESPECT OF THE CONSTRUCTION OF THE HEADQUARTERS BUILDINGS

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

CONSIDERING the recommendation made in the Report of the Thirty-second Session of the Board of Directors of the ECOWAS Fund held in Lome from 12 to 14 December 1994;

PROPOSES TO THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

To adopt the attached draft Decision and table relating to the impact of the devaluation of the CFA Franc on the arrears owed by Member States in respect of the construction of the headquarters buildings.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR. KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL.

OF STATE AND GOVERNMENT ACCRA, , 1994

(DRAFT)

DECISION A/DEC. / /94 RELATING TO THE IMPACT OF THE DEVALUATION OF THE CFA FRANC ON THE ARREARS OWED BY MEMBER STATES IN RESPECT OF THE CONSTRUCTION OF THE HEADQUARTERS BUILDINGS

AUTHORITY OF HEADS OF STATE AND GOVERNMENT,

MINDFUL of Article 5 of the ECOWAS Treaty establishing the Authority of Heads of State and Government and defining its composition and functions;

CONSIDERING the Resolution C/RES.1/12/95 of the Council of Ministers adopted at its Thirty-sixth Session held in Lome on 15 to 17 December 1994:

DECIDES

ARTICLE 1 :

Arrears owed by Member States in respect of the construction of the headquarters buildings shall be expressed in Units of Account.

ARTICLE 2:

The ECOWAS Fund shall take all necessary measures for the implementation of this Decision.

ARTICLE 3:

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT ACCRA, THIS DAY OF

, 1995

H. K. FL. LT. JERRY JOHN RAWLINGS CHAIRMAN FOR THE AUTHORITY.

THIRTY-SIXTH SESSION OF COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

RESOLUTION C/RES. 2/12/94 RELATING TO THE ESTABLISHMENT OF NATIONAL TECHNICAL COMMITTEES TO MONITOR THE INTER-STATES TELECOM-MUNICATIONS NETWORK

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

CONSIDERING the current status of the West African PANAFTEL network;

CONSIDERING that with the dissolution of the PANAFTEL COORDI-NATION bureau, ECOWAS is now exclusively responsible for coordinating and monitoring the network;

CONSIDERING that these functions cannot be carried out effectively without the close collaboration of natinal telecommunications Administrations;

ON THE RECOMMENDATION of the Thirty-seventh meeting of the Transport, Communications and Energy Commission held in Lagos from 25 to 28 October, 1994;

PROPOSES TO THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

TO ADOPT the attached decision relating to the establishment of national technical committees to monitor inter-State telecommunications network.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

EIGHTEENTH SESSION OF THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

ACCRA 1995

DRAFT DECISION A/DEC / /95 ON THE ESTABLISHMENT OF NATIONAL TECHNICAL COMMITTEES TO MONITOR THE INTER-STATE TELECOMMUNICATIONS NETWORK

THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT,

MINDFUL of Article 5 of the ECOWAS Treaty establishing the Authority of Heads of State and Government and defining its composition and functions:

CONSIDERING the current status of the West African PANAFTEL network;

CONSIDERING that with the dissolution of the PANAFTEL COORDI-NATION BUREAU, ECOWAS is now exclusively responsible for coordinating and monitoring the network;

CONSIDERING that these functions cannot be carried out efffectively without the close collaboration of national telecommunications Administrations;

CONSIDERING Resolutin C/RES 2/12/94 of the Council of Ministers adopted at its thirty-sixth meeting held in Lome from 15 to 17 December, 1994;

DECIDES

Article 1

The principle of establishing a technical committee to monitor the inter-State telecommunications network within each national telecommunications administration is hereby adopted.

Article 2

Each national technical committee shall comprise at least:

- the head of the international telephone exchange (ITE)
- head of transmission
- head of the commercial section.

Article 3

The national technical committee shall work towards the definitive eradication of all bottlenecks on the inter-State networks.

'Article 4

Member States shall take all necessary legal and administrative measures to establish national technical committees and shall communicate all relevant statutory texts to the Executive Secretariat.

Article 5

The national technical committees shall transmit to the Executive Secretariat, for purposes of coordination, quarterly reports on the technical and commercial performance of the inter-State networks.

Article 6

This decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT ACCRA, THIS

DAY OF

, 1995

H.E. FLT. LT. JERRY JOHN RAWLINGS
CHAIRMAN
FOR AUTHORITY

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS LOME, 15 - 17 DECEMBER 1995

RESOLUTION C/RES 3/12/94 ON SPECIAL REDUCED RATES FOR TELECOMMUNICATIONS SERVICES ON ECOWAS DAY (28 MAY)

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

CONSIDERING the contribution of ECOWAS Institutions to the financing, coordination and maintenance of the inter-State telecommunications network since the first priority programme was launched in 1979;

CONSIDERING the clear success achieved by the programme and its positive impact on the performance of the inter-State network;

DESIRING to celebrate the success annually;

CONSIDERING also that the 28 day of May of each year has been declared as ECOWAS Day to commemorate the establishment of ECOWAS and to promote all community programmes and activities;

ON THE RECOMMENDATION of the thirty-seventh meeting of the Transport, Communications and Energy Commission held in Lagos, from 25 to 28 October, 1994.

PROPOSES TO THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

to adopt the attached Resolution on the granting, to the public, of special reduced rates for telecommunications services on ECOWAS Day (28 May) each year.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994.

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

EIGHTEENTH SESSION OF THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

LOME, 15 - 17 DECEMBER, 1994

DRAFT RESOLUTION A/RES /12/95 ON SPECIAL REDUCED RATES FOR TELECOMMUNICATIONS SERVICES ON ECOWAS DAY (28 MAY)

THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT,

MINDFUL of Article 5 of the ECOWAS Treaty establishing the Authority of Heads of State and Government and defining its composition and functions;

CONSIDERING the contribution of ECOWAS Institutions to the financing, coordination and maintenance of the inter-State telecommunications network since the first priority programme was launched in 1979:

CONSIDERING the clear success achieved by the programme and its positive impact on the performance of the inter-State network;

DESIROUS of celebrating the success annually;

CONSIDERING ALSO that the 28 day of May of each year has been declared as ECOWAS Day to commemorate the establishment of ECOWAS and to promote all Community programmes and activities;

CONSIDERING Resolution C/RES. 3/12/94 of the Council of Ministers adopted at its thirty-sixth session held in Lome from 15 to 17 December, 1994;

REQUESTS Member States to reduce intra-Community telecommunications rates by 50% on ECOWAS Day (28 May) each year.

DONE AT ACCRA, THIS DAY OF , 1995

H.E. FLT. LT. JERRY JOHN RAWLINGS
CHAIRMAN
FOR AUTHORITY

THIRTY-SIXTH SESSION OF COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

RESOLUTION C/RES 4/12/94 RELATING TO THE EXCHANGE OF ACCOUNTS AND SETTLEMENT OF DEBIT BALANCES BETWEEN TELECOMMUNICATIONS ADMINISTRATIONS OF MEMBER STATES

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

CONSIDERING the increasing imbalance noted in traffic flow between ECOWAS Member States;

CONSIDERING the world-wide trend which consists in exchanging accounts between telecommunicatins administrations:

AWARE that non-exchange of accounts penalises some ECOWAS Member States Administrations with regard to the handling of both terminal and transit traffic;

RECOGNISING that the non-settlement of accounts constitutes a substantive impediment to the promotion of intra-community traffic;

ON THE RECOMMENDATION of the Thirty-seventh meeting of the Transport, Communications and Energy Commission which met in Lagos from 25 to 28 October, 1994;

PROPOSES TO THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

TO ADOPT the attached draft resolution on the exchange of accounts and settlement of debit balances between ECOWAS telecommunications administrations.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR COUNCIL

OF HEADS OF STATE AND GOVERNMENT ACCRA. 1995

DRAFT RESOLUTION A/RES //95 RELATING TO THE EXCHANGE OF ACCOUNTS AND SETTLEMENT OF DEBIT BALANCES BETWEEN TELECOMMUNICATIONS ADMINISTRATIONS OF MEMBER STATES

THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT,

MINDFUL of Article 5 of the ECOWAS Treaty establishing the Authority of Heads of State and Government and defining its composition and functions;

CONSIDERING the increasing imbalance noted in traffic flow between ECOWAS Member States;

CONSIDERING the world-wide practice of exchanging accounts between telecommunications administrations;

AWARE that non-exchange of accounts penalises some ECOWAS Member States Administrations with regard to the handling of both terminal and transit traffic;

RECOGNISING that the non-settlement of accounts constitutes a substantial impediment to the promotion of intra-community telecommunications traffic;

CONSIDERING the Resolution C/RES. /12/94 of the Council of Ministers adopted at its thirty-sixth Session held in Lome from 15 to 17 December, 1994.

REQUESTS MEMBER STATES TO :

- exchange on a regular basis accounts pertaining to both terminal and transit telecommunications traffic;
- settle without delay balances resulting from such exchange of accounts.

DONE AT ACCRA, THIS DAY OF ,1995.

H.E. Ft. Lt. J.J. RAWLINGS
CHAIRMAN
FOR THE AUTHORITY

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PROPOSES TO THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

TO ADOPT the attached draft resolution on the establishment of maximum tariffs for intra-Community telephone services.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

DR KWESI BOTCHWEY

CHAIRMAN

FOR SMACIL

EIGHTEENTH SESSION OF THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

ACCRA,

1995

DRAFT RESOLUTION A/RES /1/95 RELATING TO THE FIXING OF MAXIMUM TARIFFS FOR INTRA-COMMUNITY TELEPHONE SERVICES

THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT,

MINDFUL of Articl 5 of the ECOWAS Treaty establishing the Authority of Heads of State and Government and defining its composition and functions:

RECOGNISING the need for ECOWAS to adopt a uniform tariff structure for telecommunications services between Member States;

CONSIDERING Resolution C/RES. 5/12/94 of the Council of Ministers adopted at its thirty-sixth session held in Lome from 15 to 17 December, 1994;

REQUESTS Member States to fix maximum tariffs for intra-Community telephone services as follows:

- 5 gold francs per unit for immediate neighbourhood service involving adjacent networks with direct terrestrial links;
- 7 gold francs per unit for simple neighbourhood service in which direct link is possible using transit facilities

provided by another national administration in the subregion;

- 8 gold francs per unit for distant services (direct or transit);

REQUESTS, further, that Member States agree to lower tariffs in bilateral arrangements between them.

DONE AT ACCRA, THIS

DAY OF

, 1995

H.E. FLT. LT. JERRY JOHN RAWLINGS
CHAIRMAN
FOR AUTHORITY

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

RESOLUTION C/RES. 6/12/94 ON THE GRANTING OF OBSERVER STATUS TO THE WEST AFRICAN JOURNALISTS ASSOCIATION (WAJA)

THE COUNCIL OF MINISTERS,

MINDFUL of Article 6 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINDFUL of Decision A/DEC.9/8/94 establishing Regulations for the granting to Non-Governmental Organisations (NGOs) the status of observer within the institutions of the Community dated 6 August, 1994;

CONSIDERING the important role that media organisations and practitioners can play to consolidate a West African Community spirit and to ensure an increased public awareness of the ideals of ECOWAS;

ANXIOUS to promote an organic relationship between the institutions of the Community and West African media organisations and practitioners;

NOTING that the West African Journalists Association (WAJA) is a regional organisation of media practitioners which is committed

to work for the achievement of the aims and objectives of the Commnity as enshrined in the ECOWAS Treaty;

ON THE RECOMMENDATION of the Sixth Meeting of the Social and Cultural Commission held in Lagos on 8 to 10 November, 1994;

HAVING EXAMINED the application of the West African Journalists Association for observer status within the Institutions of the Economic Community of West African States;

PROPOSES TO THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

TO ADOPT the attached draft Decision granting the Status of Observer to the West African Journalists Association.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

HON. DR KWESI BOTCHWEY
CHAIRMAN

FOR COUNCIL

EIGHTEENTH SESSION OF THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT

ACCRA,

, 1995

DRAFT DECISION A/DEC..../95 GRANTING THE STATUS OF OBSERVER TO THE WEST AFRICAN JOURNALISTS ASSOCIATION (WAJA)

THE AUTHORITY OF HEADS OF STATE AND GOVERNMENT,

MINDFUL of Article 5 of the ECOWAS Treaty establishing the Council of Ministers and defining its composition and functions;

MINDFUL of Decision A/DEC.9/8/94 establishing Regulations for the granting to non-Governmental organisations (NGOs) the status of observer within the institutions of the Community dated August 6, 1994;

CONSIDERING the important role that media organisations and practitioners can play to consolidate a West African Community spirit and to ensure an increased public awareness of the ideals of ECOWAS;

ANXIOUS to promote an organic relationship between the institutions of the Community and West African media organisations and practitioners;

NOTING that the West African Journalists Association (WAJA) is a regional organisation of media practitioners which is committed to work for the achievement of the aims and objectives of the Commnity as enshrined in the ECOWAS Treaty; CONSIDERING Resolution C/RES. 6/12/94 adopted by the Thirty-sixth session of the Council of Ministers meeting held in Lome from 15 to 17 December, 1994

DECIDES

Article 1

1. The West African Journalists Associatin (WAJA) is hereby granted a status of observer in category 'A' within the institutions of the Economic Community of West African States.

Article 2

This Decision shall enter into force upon signature and shall be published in the Official Journal of the Community and in the National Gazette of each Member State.

DONE AT ACCRA, THIS DAY OF , 1995

H.E. FLT. LT JERRY JOHN RAWLINGS
CHAIRMAN
FOR THE AUTHORITY

THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS

LOME, 15 - 17 DECEMBER, 1994

VOTE OF THANKS

The Council of Ministers of the Economic Community of West African States (ECOWAS), holding its thirty-sixth ordinary session in the ECOWAS Fund Headquarters in Lome from 15 to 17 December, 1994, wishes to express its profound appreciation and gratitude to His Excellency General Gnassingbé EYADEMA, President of the Togolese Republic and to the Government and People of Togo for the warm welcome and hospitality extended to all delegations, and for the excellent facilities placed at their disposal which ensured the success of their deliberations.

DONE AT LOME, THIS 17TH DAY OF DECEMBER, 1994

COMMUNAUTE ECONOMIQUE DES ETATS DE L'AFRIQUE DE L'OUEST

TRENTE-SIXIEME SESSION DU CONSEIL DES MINISTRES
THIRTY-SIXTH SESSION OF THE COUNCIL OF MINISTERS
LOME, 15 - 17 DECEMBER/DECEMBRE 1994

LIST OF PARTICIPANTS / LISTE DES PARTICIPANTS

COUNTRY/PAYS	======================================	! FUNCTION AND ADDRESS/FONCTION ET ADRESSE
BENIN	PAUL DOSSOU	Ministre des Finances Ministère des Finances B.P. 302 Cotonou
	EKOUE KANGNI	Directeur Général des Affaires Economiques ! Ministère des Finances B.P. 302 Cotonou
	IGNACE EXPEDIT ADOGONY	! Directeur de l'Intégration Régionale ! Ministère des Finances B.P. 302 Cotonou !
BURKINA FASO	SEREME MAMADOU	Conseiller Technique du Ministre de l'Economie, des Finances et du Plan Ouagadougou
	COMPAORE MARIE SIMONE	! Administrateur des Services Financiers, !! Chef Service Budget d'investissement !! Ministère des Finances - Ouagadougou !!
	LOUROUGOU ALEXIS	Chef de Service Monnaie et Crédit, Direction du Trésor - Ouagadougeu
	LOUGUE JOSEPHINE	Responsable Cellule CEAO/CEDEAO
	DOUMBIA KARAMOKO	Administrateur des Services Financiers ! Ministère d'Etat chargé de l'Intégration ! et de la Solidarité Africaine - Ouagadougou
CABO VERDE	! ! JOAO HIGINODO KOSARIO ! SILVA	! Ministre du Tourisme, de l'Industrie !! et du Commerce - Praia
	FRANCISCO MOREIRA CORREIA	Conseiller du Ministre du Tourisme, de l'Industrie et du Commerce - B.P. 33 Praia
	: ! MANUEL DIAS DA ! CUNHARIBEIRO	! Directeur de Cabinet du Ministre du Tourisme, ! ! de l'Industrie et du Commerce - Praia

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! ! COUNTRY/PAYS	! NAME / NOM	FUNCTION AND ADDRESS/FONCTION ET ADRESSE
COTE D'IVOIRE	! AHOUNE FIRMIN ! ! !	! Secrétaire Général du Ministère Délégué ! auprès du Premier Ministre, chargé de ! l'Economie, des Finances et du Plan ! B.P. V 163 Abidjan !
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; ; ;	N'DA KOUSSAN	Chef de Division S/D Afrique ! Ministère des Affaires Etrangères ! B.P. V 109 Abidjan
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1	! AMBASSADOR OMAR SECKA	: ! High Commissioner ! Gambia High Commissions - 162 Awolowe RP Lagos!
! ! !	! TAMSIR MANGA!!	Principal Economist Ministry of Trade, Industry & Employment Banjul
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! ! COUNTRY/PAYS	! NAME / NOM	FUNCTION AND ADDRESS/FONCTION ET ADRESSE
GHANA	DR KWESI BOTCHWEY	Minister of Finance Ministry of Finance and Economic Planning P. O. Box M.40 - Accra
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	E. OSEI PREMPEH	Senior Economic Planning Officer Ministry of Finance and Economic Planning, P. O. Box M. 40 - Accra
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•	KODJO MAWUTOR	First Secretary of Ghana Embassy to Togo
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! ! !	! T. MUNYENEH DOH ! !	Special Assistant to the Minister of Finance Street, Monrovia

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! MALI !	! SANKARE NOUHOUM	! ! Délégué Général à l'Intégration ! Africaine - Bamako
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MAURITANIE	: LEMRABOTT SIDI MAHMOUD ! OULD CHEIKH AHMED	! Ministre des Finances - Nouakchott
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:	: ! GATY SEYBOU !	: ! Secrétaire Général Adjoint - Ministère des ! Finances et du Plan - Niamey
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! ! !	! NIANDOU AOUGUI	: ! Chef Section Intégration Africaine/MAEC ! NIAMEY - B.P. 396

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! ! NIGERIA !	! ! CHIEF SILAS ! BANDELE DANIYAN	! ! Hon. Minister of National Planning ! National Planning Commission - Abuja
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!	OMAGBEMI EYESAN	Minister Counsellor - Ministry of Foreign Affairs, Abuja
•	RAZAK A. OKENEYE	National Planning Commission - Ikoyi, Lagos
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	: ! SAMUEL OLUFEMI EZEKIEL !	Personal Assistant to Hon. Minister National Planning - c/o Glover Road, Ikoyi, Lagos

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	WINSTON C. A. JONES	Peputy Development Secretary Pept. of Development and Economic Planning The floor Youyi Building - Freetown

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TOGO	K. ELOM EMILE DADZIE	! Ministre de l'Economie et des Finances ! Ministère de l'Economie et des Finances ! B.P. 387 LOME
	ADELEKE ADELEYE	Conseiller Technique du Ministre de l'Economie et des Finances - B.P. 387 LOME
	AMEGEE ALEX	Chef Division Finances Internationales Direction du Budget - Ministère de l'Econo et des Finances - B.P. 387 LOME
	AFANGBOM KOFFI DJODJI	Chef de Division des Etudes Techniques et de la Synthèse Ministère du Plan et de l'Aménagement du Territoire - B.P. 1667 LOME
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COUNTRY/PAYS	NAME / NOM	FUNCTION AND ADDRESS/FONCTION ET ADRESSE
ECOWAS FUND/	SAMUEL KYE APEA	Managing Director
	KRA KONAN PAUL	Directeur Général Adjoint
B.P. 2704 - LOME	DR OUSMANE DIALLO	Directeur du Département des Opérations
	S. BALDE	Pirecteur du Département des Finances
	BARTHELEMY DRABO	Directeur du Département des Etudes
1	THEOPHILUS O. S. JOHN	Director of Internal Audit
	NICHOLAS C. B. OGBONNA	Director of the Treasury
	G. EMMANUEL O. MANIESON	Legal Advisor
	BAKPESSI ABOZOO	Directeur de l'Administration et des Services Généraux
	CEPHAS POBI	Project Manager - TELECOM
	DUNSTANETTE L. MACAULEY	Head of Conference and Public Kelations Division
!	DR GEORGE A. APENTENG	Chef Division Prets et Garanties
!	niguessan kadjo jean	Economiste Superviseur de Projets
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! COUNTRY/PAYS	NAME / NOM	FUNCTION AND ADDRESS/FONCTION ET ADRESSE
! ECOWAS FUND/ ! FONDS DE LA ! CEDEAO LOME	! ! MOHAMED HABIB JALLOH ! ! BERNARD AGBADAN	Librarian Chef Division Budgets et Dépenses
<pre>! (suite) ! !</pre>	! ! ! PATHE GUEYE !	Administratives Chef Division Gestion Matériel et Immobilier
!	! ! GIDEON KWAKU DZIDZIENYO	Head of Accounting Division
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! !	THIERNO B. TALL	Analyste Financier
! !	ALFOUSSEINI SOW	: ! Conseiller Juridique Adjoint
	BA MAMADOU SAMBA	Ingénieur Agronome
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!	: CHERIF MOHAMED ALI	Economiste
	JOSEPH ZOCLI	Chef Division Personnel
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!	SOLOMON D. JARRGA-N'JIE	Financial Analyst
	FATOUMATE BINTA DIARRA	! Chef Section Administration
!	MICHEL KADIO ASSIELOU	! Interprète de Conférence

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! ! ECOWAS ! SECRETARIAT/	! ! EDOUARD BENJAMIN !	! Secrétaire Exécutif
LAGOS	! MAHAMADOU OUHOUMOUDOU	! Secrétaire Exécutif Adjoint (Administration)
1	BOUBACAR BA	Secrétaire Exécutif Adjoint (Aff. Economiques)
	ALH. ISYAKA USMAN	Financial Controller
	Dr. J. A. ARIJE	Director of Administration
<u>!</u>	G. A. HAMIDOU	Director of Finance
	ROGER LALOUPO	: L'irecteur Département Affaires Juridiques
	KOFFI KOUADIO	Directeur D/ Agriculture, Industrie et Res. Nat.
•	FRANK OFEI	Director of Research
1	HASSAN N. SOWE	Director of Audit
	: ! JOHN SESAY	! ! Director of Transport, Communications & Energy!
1	: ! GAYE ADAMA	Director of Information
; ;	: ! GILLES HOUNKPATIN !	Directeur D/Douanes, Commerce, Immigration, Monnaies, et Paiements
	! ! Dr. M. O. AFOLABI	Director Community Computer Center
!		<u> </u>